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MINUTES ORDINARY MEETING

GWYDIR SHIRE COUNCIL

THURSDAY 27 FEBRUARY 2020

COMMENCING AT 10.30AM

WARIALDA OFFICE COUNCIL CHAMBERS

Present:	
Councillors:	Cr. John Coulton (Mayor), Cr. Catherine Egan (Deputy Mayor), Cr. Jim Moore, Cr Stuart Dick, Cr. David Coulton and Cr Frances Young
Staff:	Max Eastcott (General Manager), Helen Thomas (Manager, Finance), Alex Eddy (Manager, Engineering Services) and Tim Greensill (Manager, Information Services) 2 members of the public
Public:	2 members of the public
Visitor:	Nil

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OFFICIAL OPENING AND WELCOME – MAYOR

APOLOGIES Cr Marilyn Dixon OAM, Cr Tiffany Galvin, Cr Geoff Smith and Leeah Daley COUNCIL RESOLUTION: MINUTE 1/20

THAT the apologies of Cr Marilyn Dixon OAM, Cr Tiffany Galvin, Cr Geoff Smith and Leeah Daley are accepted.

(Moved Cr Egan, seconded Cr Young)

CONFIRMATION OF THE MINUTES

COUNCIL RESOLUTION: MINUTE 2/20

> THAT the Minutes of the previous Council Meeting held on Thursday 12 December 2019 as circulated be taken as read and CONFIRMED.

(Moved Cr D Coulton, seconded Cr Dick)

CALL FOR THE DECLARATIONS OF INTERESTS AND CONFLICTS OF INTEREST NII

LATE ITEMS

COUNCIL RESOLUTION: MINUTE 3/20

THAT the following item, namely:

1. Replacement of Grader (Confidential)

is accepted as a late item onto this Agenda for discussion.

(Moved Cr Young, seconded Cr Egan)

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COMMITTEE OF THE WHOLE – CONFIDENTIAL ITEMS COUNCIL RESOLUTION: MINUTE 4/20

THAT the Council resolve into Confidential Session, Committee of the Whole and that in the public interest and in accordance with Section 10A(2)(a) and (d) of the Local Government Act, 1993, the public and press be excluded from the meeting to consider Items.

(Moved Cr Egan, seconded Cr Dick)

ADOPTION OF THE RECOMMENDATIONS OF THE CONFIDENTIAL SESSION

COUNCIL RESOLUTION: MINUTE 5/20

THAT the recommendations of the Confidential Session, namely:

Closed Monthly Organisation and Community Development Report for December 2019 and January 2020 (Ref: 6/20)

THAT the Closed Organisation and Community Development Report for December 2019 and January 2020 be received

Correspondence received – Warialda Driver Reviver (Ref: 7/20)

THAT the report be received

FURTHER that the Warialda Driver Reviver Committee be accepted as a Section 355 Committee of Council on the proviso that should the Committee cease to operate, Council will not assume responsibility for the operation of the service

Councillor Reports

THAT the following Councillor reports are noted

Cr Moore – Australia Day (Ref: 8/20)

Cr Dixon OAM	-	Neighbour complaint (Ref: 9/20)
		Gazebo Whitfeld Place (Ref: 10/20)
		Warialda Rail Water Supply (Ref: 11/20)
Cr Galvin	-	Gwydir Oval (Ref: 12/20)
Cr D Coulton	-	Bingara Pool (Ref: 13/20)
Cr J Coulton	-	Australia Day Committee (Ref: 14/20)

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Replacement of Grader (Ref: 15/20)

THAT the tender for Road Construction Grader submitted by Westrac for Caterpillar 140 grader be accepted as the preferred tender for replacement of Plant 1466.

Further that the offer from Pickles Auction to purchase P1466 John Deere 770G Grader is accepted.

are adopted.

(Moved Cr Dick, seconded Cr Egan)

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Item 1 Warialda Jockey Club Correspondence

FILE REFERENCE

DELIVERY PROGRAM

GOAL: 4. Proactive Regional and Local Leadership

OUTCOME: 4.1 WE ARE AN ENGAGED & CONNECTED COMMUNITY

STRATEGY: 4.2.1 Build strong relationships and shared responsibilities - GM - external

AUTHOR General Manager

STAFF DISCLOSURE OF INTEREST Nil

COMMENT

Warialda Jockey Club has requested Council assist them by providing a suitable ride-on mower for mowing large areas.

They would appreciate Council offering any suitable mower that Council may have for disposal for the Jockey Club to purchase.

The Jockey Club intends to upgrade their existing mower within the next 12 months.

Letter from the Jockey Club is attached.

The Council does have a John Deer Ride-on which is coming up for trade-in and could possibly be suited to the Club's needs. The mower would be serviced before any transfer.

OFFICER RECOMMENDATION

THAT the report be received

THAT a decision be made regarding the sale or donated transfer of a suitable mower to the Warialda Jockey Club on an 'as is' basis with no warranty or ongoing maintenance commitment.

ATTACHMENTS

AT- Request from Warialda Jockey Club

COUNCIL RESOLUTION: MINUTE 16/20

THAT the report be received and the Council donate a suitable mower to the Warialda Jockey Club on an 'as is' basis with no warranty or ongoing maintenance commitment when one is available.

(Moved Cr Egan, seconded Cr Young)

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WARIALDA JOCKEY CLUB INC.



PO Box 40 Warialda 2402

Email: <u>wldajockeyclub@gmail.com</u>

President: Mr Peter Caskey - P: 0428 241 132 Secretary/Treasurer: Mr Peter Hancock P 67291051 ABN 99575 068 944

Mr Max Eastcott General Manager Gwydir Shire Council

11.02.2020

Dear Mr Eastcott,

The Warialda Jockey Club are endeavouring to become more strategic in their planning process and are trying to put together a five-year management plan. We have begun the process to sink a new water bore with a grant from Country Racing NSW and the Racecourse Trust has received funding to extend the female toilet block.

As we have limited funds available, we are again asking that Gwydir Shire Council consider assisting us in the provision of a ride on mower suitable for mowing larger areas. We would like to replace the existing mower, which was also provided by Council, within the next twelve months. We would be very appreciative of an offer on any suitable equipment that Council is looking at disposing of.

We would like to thank you and Gwydir Shire for your support of our organisation over many years and would like to invite any Council members to join us on race-day, (Saturday 4th April).

Yours Sincerely

P Hand

Peter Hancock

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Item 2 Recommendations from the Public Infrastructure and Community Services and Planning Committee Meetings held 13 February 2020

FILE REFERENCE

DELIVERY PROGRAM

- GOAL: 5. Organisational Management
- OUTCOME: 5.1 CORPORATE MANAGEMENT
- STRATEGY: 5.1.3 Administrative functions GM internal
- AUTHOR General Manager

STAFF DISCLOSURE OF INTEREST Nil

This report recommends the adoption of the recommendations from the Public Infrastructure Committee and Community Services and Planning Committee Meetings held on 13 February 2020.

There is also a need to nominate an alternate Council representative on the Murray Darling Association Inc. Cr Young is the Council's representative and Cr D Coulton filled in at a recent meeting of the Association as Cr Young's alternate.

COMMITTEE RECOMMENDATIONS

Public Infrastructure Committee

Monthly Technical Services Report for December 2019 and January 2020

THAT the monthly Technical Services Report for December 2019 and January 2020 be received

Delegate to Public Infrastructure Committee

THAT the Manager, Engineering Services, Alex Eddy, be appointed to the Public Infrastructure Committee.

Community Services and Planning Committee

Councillor Activity Statement for December 2019 and January 2020

THAT the Councillor Activity Statement for December 2019 and January 2020 be received

Minutes of the Country Mayors' AGM and Ordinary Meeting held 1 November 2019

THAT the minutes of the Country Mayors' Association of NSW meeting held 1 November 2019 be received and noted

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National General Assembly - call for Notices of Motion

THAT the report be received

FURTHER that the attendance of the Mayor, General Manager and any other Councillor who wishes to attend the ALGA National General Assembly is authorised

FURTHER that Council review the motion that went to the State Conference concerning Council's difficulties with the Native Title and submit a Notice of Motion for the National General Assembly.

Correspondence - Warialda District Chamber - Submission - Council's Financial Statements as at 30 June 2019

THAT the report be received

Monthly Investment and Rates Collection Report - December 2019

THAT the monthly Investment and Rates Collection Report for December 2019 be received

Monthly Executive Report for December 2019 and January 2020

THAT the monthly Executive Report for December 2019 and January 2020 be received

Monthly Organisation and Community Development Report for December 2019 and January 2020

THAT the monthly Organisation and Community Development Report for December 2019 and January 2020 be received

FURTHER that a letter of acknowledgement be sent to Australia Day Award nominees

Monthly Investment and Rates Collection Report - January 2020

THAT the monthly Investment and Rates Collection Report for January 2020 be received

Meeting Cycle Dates - 2020

THAT the report be received

FURTHER that the recommended meetings dates for 2020 are accepted

Warialda Fire Plan Strategy

THAT the report be received and the Council endorses the following action:

The Local State Member, The Hon. Adam Marshall MP, and the Minister for Police and Emergency Services, The Hon. David Elliott MP, be forwarded a copy of the SMK Consulting Report with a

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request that The Hon. Adam Marshall MP assists the Council to obtain the necessary exemptions required to undertake the works outlined in appendix 5; and

That the above action be taken urgently to allow the works to be undertaken during the winter season of 2020; and

That discussions commence with the Crown Lands Office and the Chair of the Local Land Services requesting the transfer of management of the Travelling Stock Routes identified in the Appendix 5 buffer to Council's management and future maintenance

Delegate to Community Services and Planning Committee

THAT the Deputy General Manager, Leeah Daley, be appointed to the Community Services and Planning Committee

ATTACHMENTS

There are no attachments for this report.

COUNCIL RESOLUTION: MINUTE 17/20

Public Infrastructure Committee

Monthly Technical Services Report for December 2019 and January 2020 (Ref: 18/20)

THAT the monthly Technical Services Report for December 2019 and January 2020 be received

Delegate to Public Infrastructure Committee (Ref: 19/20)

THAT the Manager, Engineering Services, Alex Eddy, be appointed to the Public Infrastructure Committee.

Community Services and Planning Committee

Councillor Activity Statement for December 2019 and January 2020 (Ref: 20/20)

THAT the Councillor Activity Statement for December 2019 and January 2020 be received

Minutes of the Country Mayors' AGM and Ordinary Meeting held 1 November 2019 (Ref: 21/20)

THAT the minutes of the Country Mayors' Association of NSW meeting held 1 November 2019 be received and noted

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National General Assembly - call for Notices of Motion (Ref: 22/20)

THAT the report be received

FURTHER that the attendance of the Mayor, General Manager and any other Councillor who wishes to attend the ALGA National General Assembly is authorised

FURTHER that Council review the motion that went to the State Conference concerning Council's difficulties with the Native Title and submit a Notice of Motion for the National General Assembly (Ref: 23/20).

Correspondence - Warialda District Chamber - Submission -Council's Financial Statements as at 30 June 2019 (Ref: 24/20)

THAT the report be received

Monthly Investment and Rates Collection Report - December 2019 (Ref: 25/20)

THAT the monthly Investment and Rates Collection Report for December 2019 be received

Monthly Executive Report for December 2019 and January 2020 (Ref: 26/20)

THAT the monthly Executive Report for December 2019 and January 2020 be received

Monthly Organisation and Community Development Report for December 2019 and January 2020 (Ref: 27/20)

THAT the monthly Organisation and Community Development Report for December 2019 and January 2020 be received

FURTHER that a letter of acknowledgement be sent to Australia Day Award nominees

Monthly Investment and Rates Collection Report - January 2020 (Ref: 28/20)

THAT the monthly Investment and Rates Collection Report for January 2020 be received

Meeting Cycle Dates – 2020 (Ref: 29/20)

THAT the report be received

FURTHER that the recommended meetings dates for 2020 are accepted

Warialda Fire Plan Strategy (Ref: 30/20)

THAT the report be received and the Council endorses the

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following action:

The Local State Member, The Hon. Adam Marshall MP, and the Minister for Police and Emergency Services, The Hon. David Elliott MP, be forwarded a copy of the SMK Consulting Report with a request that The Hon. Adam Marshall MP assists the Council to obtain the necessary exemptions required to undertake the works outlined in appendix 5; and

That the above action be taken urgently to allow the works to be undertaken during the winter season of 2020; and

That discussions commence with the Crown Lands Office and the Chair of the Local Land Services requesting the transfer of management of the Travelling Stock Routes identified in the Appendix 5 buffer to Council's management and future maintenance (Ref: 31/20)

Delegate to Community Services and Planning Committee

THAT the Deputy General Manager, Leeah Daley, be appointed to the Community Services and Planning Committee (Ref: 32/20)

FURTHER that Cr. D Coulton be appointed a the alternate delegate to the Murray Darling Association Inc. (Ref: 33/20).

(Moved Cr Moore, seconded Cr Coulton)

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Item 3 Grants' Update

FILE REFERENCE

DELIVERY PROGRAM

- GOAL: 1. A healthy and cohesive community
- OUTCOME: 1.1 WE HAVE HEALTHY AND INVITING SPACES AND PLACES
- STRATEGY: 1.1.3 Provide the right places, spaces and activities OCD external
- AUTHOR General Manager

STAFF DISCLOSURE OF INTEREST Nil

IN BRIEF/ SUMMARY RECOMMENDATION

The report is for information only

TABLED ITEMS Nil

BACKGROUND

Attached is a table that outlines the various draft projects investigated for funding under the recent Drought Grants allocated. This has resulted in a refining of the Federal (\$1,000,000) and State (\$900,000) drought grant applications to be submitted. The revised current list attached may also be subject to slight amendment as the staff better cost the individual proposals.

Also the announcement for the approved projects under the Stronger Country Communities' Round 3 should be made within the next couple of weeks. These projects are the ones submitted by Council and it is expected that these projects will receive approval:

Project	Grant Requested
Gravesend Recreation Ground - Tennis Court Upgrade	\$60,000
Nicholson Oval Installation of Sports' Field Lighting	\$414,807
Warialda Building Maintenance - CWA Hall, Catholic Presbytery and Anglican Church Hall	\$69,039
Warialda Swimming Pool Amenities Upgrade	\$71,458
Bingara Historical Society Additional Storage and Display areas	\$107,340
Crooble War Memorial Hall Upgrade	\$52,713
Total	\$775,357

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OFFICER RECOMMENDATION

THAT the update grants' report be received

ATTACHMENTS

AT- Grants' Table

COUNCIL RESOLUTION: MINUTE 34/20

THAT the update grants' report be received and adopted with the following adjustments:

The allocation of \$245,000 towards the Gwydir Oval Lighting Upgrade to night cricket standard be allocated towards the Bingara Pool Replacement Project in the State Drought Support Program;

That the Council's contribution of \$245,000 towards the Building Better Regions Fund for the Gwydir Oval Lighting Upgrade to night cricket standard if the grant application is successful be funded from General Fund; and;

That the allocation of \$25,000 for the Fabrication and installation of Koala Water Stations under the Federal Drought Program be reviewed.

(Moved Cr Moore, seconded Cr D Coulton)

Upon being put to the meeting, the motion was declared equal.

For the Motion were Crs J Coulton, J Moore and D Coulton Total (3).

Against the Motion were Crs S Dick, C Egan and F Young Total (3).

The Mayor exercised a casting vote for the motion and the motion was declared carried.

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Recommended Projects

Request Source	Description	Preliminary Estimate from grant	Council Drought Program	Federal Drought Program (min \$25,000)	State Drought Support Program	Project Manager
Warialda Golf and Bowling Club	Upgrade to the toilet facilities, Upgrade to kitchen facilities, Upgrades to hand rails and seniors/ disability access, Secure and safe kids play area to attract families	\$315,000			\$315,000	Colin Cuell
Bingara Anglers Club	Shelters/picnic tables to be built at boat ramp and event camping area on northern side of the bridge	\$15,000	\$15,000			Stan Fletcher
Upper Horton Sports Club	Upgrade to water bore	\$80,000			\$80,000	Andrew Cooper
Warialda Rotary	Reedy Creek Improvements	\$30,000	\$30,000			Steve Power
Upper Horton	Water augmentation for sporting facilities	\$80,000		\$80,000		Andrew Cooper
Council	Replace Bingara Pool	\$550,000		\$550,000		Carmen Southwell
Councillor	The funds could go towards finishing the clearing of noxious vegetation from our river and creeks, its work some of our farmers who need a cash flow might like to get involved in particularly if we could structure their work hours to accommodate their already busy work schedule, it's also work the women could be involved in. Some farm hands and machinery operators have had their hours cut so they may be happy to have other work.	\$40,000	\$40,000			Saul Standerwick
Councillor and elements of Vision 2020 submission	other work. Progress the streetscape improvment in the towns of Warialda and Bingara: new garbage bins; street tree planting; implement the disability access plan; painting public buildings and repairs to public awnings; Install water efficient irrigation for vulnerable urban trees. Warialda CBD party lights / music system and bypass diversion into town signage Gwydir Oval Lighting Upgrade to night	\$330,000	\$50,000	\$180,000	\$100,000	Alex Eddy
Council	cricket standard	\$245,000			\$245,000	Cooper
Council	Implement 100 m buffer zone around primitive campground and residence at Cranky Rock	\$15,000	\$15,000			Steve Power
Council	Fabrication and installation of Koala Water Stations	\$20,000	\$20,000			Steve Power
Council	Restoration and improvement works at the Bingara Lookout	\$30,000	\$30,000			Stan Fletcher
Council	Internal office work for suitable work seekers	\$30,000	\$30,000			Leeah Daley
Council	Koorilgur Walking Trail improvements	\$25,000		\$25,000		Steve Power
Council	Improvement works at the Warialda and Bingara Cemeteries: Fencing, repair historical gates (Warialda), columbarium and plinths	\$45,000	\$45,000			Steve Power

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Recommended Projects

Request Source	Description	Preliminary Estimate from grant	Council Drought Program	Federal Drought Program (min \$25,000)	Possible State Drought Support Program	Project Manager
Council	Additional toilet facilities at Bingara Showground	\$60,000			\$60,000	Andrew Cooper
Council	Replace public toilets at Cunningham Park and provide shelter for the existing BBQ and additional covered seating	\$100,000			\$100,000	Andrew Cooper
Council	Crown Land clearing around Warialda	\$80,000	\$80,000			Alex Eddy
Council	Unallocated Contingency	\$185,000	\$20,000	\$165,000	\$0	Max Eastcott
Council	Fencing and other work as required	\$25,000	\$25,000			Stan Fletcher
Totals		\$2,300,000	\$400,000	\$1,000,000	\$900,000	
Council	Myall Creek Development (grant funded)	\$100,000	\$100,000			Jamie Wilson

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Item 4 Local Strategic Planning Statement

FILE REFERENCE

DELIVERY PROGRAM

GOAL: 2. Building the business base

OUTCOME: 2.1 OUR ECONOMY IS GROWING AND SUPPORTED

- STRATEGY: 2.1.3 Promote our community as the place to visit, live, work and invest OCD external
- AUTHOR General Manager

STAFF DISCLOSURE OF INTEREST Nil

IN BRIEF/ SUMMARY RECOMMENDATION

TABLED ITEMS Nil

BACKGROUND

The Council considered a draft of this Statement at its Community Services and Planning Committee Meeting held in October 2019 (report attached) and resolved:

THAT the report be received and that prior to the Draft Gwydir Local Strategic Planning Statement being exhibited for public comment a meeting be held with interested stakeholders followed by community meetings in both Warialda and Bingara.

The stakeholder meeting was held on 5th February 2019 with approximately 15 people in attendance. A summary of the discussion is outlined in the Comment Section of this report.

In addition one of the attendees forwarded further comment, which is attached, and some comments were also forwarded by Mr. John Bishton who was unable to attend on the night, which are also attached.

COMMENT

At the Stakeholder Meeting the Key Themes and Planning Priorities for the Gwydir LSPS were outlined:

- Growing Economy
- Thriving Localities
- Improving Infrastructure
- Connecting to Place
- Sustainable Living

Following the introduction those present were given the opportunities to have some general discussion, which included:

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Growing Economy

Discussion around the division of the RU5 Village land use zone in Bingara to include Business and Industrial zones determined that the open development possibilities of the RU5 Village land use zone was still the most suitable.

Greater allowances for development involving adventure based tourism within the RU1 Primary Production land use zone to enable greater diversification.

Discussion about the investigation for a Bio-digester development in Warialda as the most likely project to gain the significant grant funding required due to the difficulty in gain the grant funds required for the proposed Greenhouse development. The meeting was advised that the preparation of the Development Application is still progressing for the Greenhouse proposal.

Promotion and further development of the Shires Tourism attractions and accommodation e.g. Myall Creek Memorial Development

Thriving Localities

More flexibility in permissible developments allowable in the land use zones, including;

Reducing the 200 Ha minimum lot size for dwellings in the RU1 Primary Production especially on low quality farmland.

Allowance of communal type settlements or multi dwelling properties within the RU1 Primary Production land use zone particular in areas of poor agricultural valued land with good sealed road access to town based facilities.

Increase in the R5 Large Lot Residential land use zone around the towns and villages including Gravesend, Coolatai, North Star, Croppa Creek, Warialda Rail and Upper Horton as well as an expansion of the existing zone around Warialda and Bingara. This will accommodate tree changers with means or professionals working from home to our area.

Discussion about the provision of areas for mobile home estates or affordable multi dwelling properties within Bingara and Warialda to accommodate the active, adventurous and self-reliant part of our aging population.

Allow for the expansion of the Warialda IN1 Industrial land use zone when the demands exists.

Improving Infrastructure

Water security is flagged as an important issue for the future.

Allocation of areas and provision of infrastructure around attracting renewable energy developments.

Good road infrastructure attracts and provides for diversity all types of development, whether it be business, industry, residential or agricultural.

Connecting to Place

The importance of keeping the uniqueness of our shire whilst attracting further development and population, and providing for the future.

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Greater promotion of shire is needed to attract population, business and industries.

Concern and discussion around the demographic needed to be targeted i.e. Active retirees, tree changers with means, families and working aged person who can assist in providing the existing and future service needs of the shire, without diluting the shires unique life style qualities.

Concern that attracting only one type of demographic will be detrimental to the growth of the shire and that a range of demographics should be provided for/attracted.

Request Wikipedia update the shire highlights and attractions.

Development and promotion of existing leisure and adventure leisure type industries.

Sustainable Living

Investigation Bio-Digester development at Warialda

Preliminary discussion regarding a solar farm at Warialda

Looking for alternatives to mainstream agricultural/industrial development such as farming fire proof trees

Promotion of greater environmental sustainable principals in the construction, operation and development of all types of development especially residential and agricultural through the development of a Development Control Plan (DCP)

CONCLUSION

The Council will now need to set the meeting dates for Bingara and Warialda Community Meetings.

The draft Local Strategic Planning Statement is being modified to reflect the comments from the Stakeholders' meeting that are supported and will be tabled at the Council Meeting.

OFFICER RECOMMENDATION

THAT the report be received

ATTACHMENTS

- **AT-** October Report
- AT- Further comments from Mr Stubbins
- **AT-** Comments from Mr Bishton
- AT- General Manager's Memo Tabled at meeting

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COUNCIL RESOLUTION: MINUTE 35/20

> THAT the report be received and the draft as outlined be finalised and that the following community meetings be held to discuss the document:

Monday 23rd March 2020 Warialda Memorial Hall;

Thursday 26th March 2020 Bingara Roxy Complex; and;

Other rural community village meetings be held during April once finalised.

(Moved Cr D Coulton, seconded Cr Young)

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Community Services and Planning Committee - 10 October Gwydir Shire Council

Item 1 Draft Gwydir Local Strategic Planning Statement

FILE REFERENCE

DELIVERY PROGRAM

GOAL: 4. Proactive Regional and Local Leadership

OUTCOME: 4.1 WE ARE AN ENGAGED & CONNECTED COMMUNITY

STRATEGY: 4.1.1 Encourage an informed community - GM - external

AUTHOR General Manager

DATE 7 October 2019

STAFF DISCLOSURE OF INTEREST Nil

IN BRIEF/ SUMMARY RECOMMENDATION

The preparation and making of the Gwydir Local Strategic Planning Statement (LSPS) is a new requirement under s3.9 of the amended Environmental Planning and Assessment Act 1979 (EPA Act). The LSPS maps out the long-term vision for land use within the Gwydir Shire and is consistent with the priorities of the New England North West Regional Plan and the Gwydir Community Strategic Plan.

A draft LSPS has been prepared, on behalf of Council, by the Department of Planning, Industry and Environment. As required by Stage 3 of the LSPS process, it is requested that Council resolve to exhibit the Draft LSPS for public comment for period 28 days.

Nil

TABLED ITEMS BACKGROUND

Amendments to the Environmental Planning and Assessment Act, 1979 (EPA Act) in March 2018 introduced a new requirement for local Councils to prepare and implement a Local Strategic Planning Statement (LSPS). The LSPS is a strategic planning document that focuses on the long-term vision and priorities for land use in each local council area.

The LSPS forms part of the NSW planning systems shift towards a Strategic-Led Planning framework and is considered a bridging document that sits between the Regional (and District) plans and the Local Environmental Plans.

The LSPS will ensure that Regional and District planning priorities filter through into local planning instruments in a localised, personalised and consistent way. The LSPS will also provide for each local government's desired future direction by mapping out land use possibilities and protecting existing unique social, economic and environmental characteristics. This document also has the potential to influence the future direction of district, regional and state planning priorities, by highlighting previously overlooked land use issues and/or potential.

The following picture graph is taken from the Department of Planning and Environment's (now known as the Department of Planning, Industry and

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Environment) document called "*Local Strategic Planning Statements, Guidelines for Councils*" and explains where the LSPS sits within the strategic planning framework and in relation to the Community Strategic Plan (CSP).



The Gwydir LSPS, being a document that focuses on the long-term vision for land use within the Gwydir Shire, will convert the vision and priorities identified in the Gwydir CSP into specific land use planning actions. In this way the LSPS will provide a reportable and accountability link between the Integrated Planning and Reporting (IPR) framework, required by the Local Government Act, 1993 (LG Act) and the Strategic Planning system framework managed under the EPA Act.

COMMENT

Section 3.9 of the EPA Act outlines the legal requirements for the LSPS. The Department of Planning, Industry and Environment have prepared a guideline (see Attachment 2 - "*Local Strategic Planning Statements - Guidelines for Councils*") to explain the requirements, how it is made and implemented.

The legal requirements for an LSPS are outlined below:

- Context the basis for strategic planning in the area, having regard to economic, social and environmental matters;
- (b) Planning Priorities the planning priorities of the area that are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan under section 402 of the LG Act;
- Actions the actions required for achieving those planning priorities;
- (d) Implementation the basis on which the council is to monitor and report on the implementation of those actions.

Details regarding the LSPS preparation process is also found in the "*Local Strategic Planning Statement – Guidelines for Councils*". A summary of the process is as follows:

Stage 1 - Scoping

- Collation assemble relevant information, policies, strategic and community plans;
- Issue Identification understand local issues;

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 Community Services and Planning Committee - 10 October
 Gwydir Shire

 2019
 Council

- Analysis, synthesis and gap assessment how do the strategic inputs apply in a local context;
- Vision setting identify the main strategic initiatives;
- Prioritisation preliminary list of planning priorities for further investigation.

Stage 2 – Testing

- Target Analysis gap analysis;
- Strategic development and assessment prepare local housing or employment strategy, establish 6-10 and 20 year housing targets, industrial and urban services land review and growth/change management plans;
- Local infrastructure assessment identify infrastructure requirements in response to projected populations and economic growth;
- Consultation test preliminary findings, assumptions and options with stakeholders
- Prepare draft LSPS for exhibition incorporate feedback, narrow options and isolate key areas of local priorities.

Stage 3 – Finalisation

- Approval of draft LSPS and exhibition Council resolution to exhibit the draft LSPS for 28 days;
- Finalisation of draft Review submissions and make modifications. Department of Planning, Industry and Environment review and endorsement.
- Making the LSPS Final LSPS is to be approved and made by Council. Upload to NSW Planning Portal and Council's website by 1 July 2020.

Stage 4 – Implementation

- Implementing priorities and actions necessary changes to statutory plans and development controls, council's infrastructure funding and delivery programs, and other strategic planning (Development Control Plans etc);
- Alignment with related works LSPS is used to form basis for review of Local Environmental Plan (LEP), CSP review and reviews of regional and district plans;
- Monitoring and review monitor priorities, regularly seek community feedback, identify improvement opportunities and review LSPS within 7 years.

CONCLUSION

The Draft Gwydir LSPS (See Attachment 1) was prepared, on behalf of Council behalf, by the Department of Planning, Industry and Environment and meets all statutory requirements.

The Draft Gwydir LSPS in now at Stage 3 – Finalisation. This stage requires the Draft LSPS to be reviewed by Council who then resolves to exhibit the Draft Gwydir LSPS, for public comment, for a period 28 days. In addition, it is recommend by the Department of Planning, Industry and Environment that the Draft LSPS be sent to all relevant state agencies for comment.

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Once the exhibition has been completed, any submissions will be forward to the Department Planning, Industry and Environment for review and incorporation (where relevant) into the Draft LSPS. Once the Department has endorsed any changes, the final LSPS will be presented to Council for adoption. Once adopted the LSPS is up-loaded to the NSW Planning Portal and Council's website. In addition, the actions stated in the LSPS will be incorporated into the Council's *Interplan* documentation.

CONSULTATION

The Department of Planning, Industry and Environment considered the following documents and resources when preparing the Draft Gwydir LSPS:

- LOCAL PLANS
 - Bingara Regeneration Vision 2020
 - Bingara Town Strategy 2008
 - Gwydir Community Engagement Strategy
 - Gwydir Community Strategic Plan 2017
 - Gwydir Destination Management Plan 2017
 - Gwydir Economic Development Strategy 2017 2020
 - Gwydir Shire Council Annual Report 2018
 - Gwydir Shire Council Draft Operational Plan 2019 2020
 - Warialda Community Plan 2011
 - Wide Gwydir Our Journey to 2030
- STATE AND REGIONAL PLANS
 - Department of Industry Visitor Economy Industry Action Plan 2030
 - Department of Planning and Environment New England North West Regional Plan 2036
 - Department of Premier and Cabinet Upper North West Regional Economic Development Strategy 2018-2022
 - Destination NSW State wide Destination Management Plan 2019
 - Government Architect NSW Draft Urban Design for Regional NSW Guide 2019
 - Draft Infrastructure NSW State Infrastructure Strategy 2018-2038
 - Local Land Services Local Strategic Plan 2016-2021
 - Namoi Unlimited Namoi Region Road Network Strategy 2018
 - Namoi Unlimited Water for the Future Strategy 2019
 - Office of Environment and Heritage Western Enabling Regional Adaptation New England North West region report
 - Regional Development Australia Gwydir Shire Local Government Area
 - Regional Development Australia Namoi Investment Prospectus
 - Regional Development Australia Northern Inland NSW
 - Regional Plan 2016-2019 Transport for NSW Future Transport 2056: Regional NSW Services and Infrastructure Plan.

STATUTORY ENVIRONMENT

Environmental Planning and Assessment Act 1979

Environmental Planning and Assessment Regulation 2000

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New England North West Regional Plan

Gwydir Local Environmental Plan 2013

Gwydir Community Strategic Plan 2017

POLICY IMPLICATIONS

The preparation and making of the Draft Gwydir LSPS is in line with the priorities expressed in the Gwydir Community Strategic Plan 2017 and the New England North West Regional Plan. The Gwydir LSPS, once finalised and implemented, will affect any future review of the Gwydir Local Environmental Plan 2013 and the creation of a Development Control Plan.

FINANCIAL ECONOMIC and RESOURCE IMPLICATIONS (Including Asset Management)

The exhibition and advertising of the Draft LSPS will have a financial impact. However, this expense will be absorbed into the current budget provisions.

Economic Factors

Categories	Key Outcomes
Life Cycle Costs	The Gwydir LSPS is a living document and will be reviewed within 7-year cycles. Once a review has been drafted, public comment will be sort. There may be continued expenditure relating to the employment of consultants to perform the review and costs associated with consultations, exhibition and advertisement.
Cost Recovery	There will be little opportunity for cost recovery. However, there may be some opportunity for cost savings through future mapping and budgeting for infrastructure due to the implementation of priorities identified in the LSPS.
City Assets	The LSPS will implement a pathway towards a future vision for the Gwydir Shire through land use planning. This may identify Council assets (in particular roads and utilities infrastructure) that need to be created or enhanced.
Key Business Sectors	The LSPS priorities and action will directly affect land use within the shire. The identification and promotion of employment lands and the protection of agricultural land and agri-business are a priority in the LSPS's vision for the shire
Infrastructure	The LSPS will identify a future vision for land use, which in turn will identify future infrastructure requirements, short falls and possible economies.

STRATEGIC IMPLICATIONS

The LSPS is a strategic planning document that provides a long-term (20year) vision for land use in the Gwydir Shire Council. The LSPS helps identify and prioritise where the Gwydir Shire Council wants to be in 20 years' time and provides an action pathway towards that vision. It provides possible answers to how the Gwydir community can be shaped to remain viable, how do we sustainably maintain our natural resources and unique characteristics,

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and how the shire will operate within the future local, regional, state, national and internationally environments.

The LSPS is a living document and needs to be continually revised, tested, consulted and implemented. It is recommended that the LSPS be revised within 7 year cycles, to ensure priorities are still relevant and actions undertaken. The Gwydir LSPS will also have an impact on the direction and priorities of the future Gwydir Local Environmental Plan 2013, the development of a Development Control Plan for the shire and will need to remain in line with the Community Strategic Plan land use objectives. This will ensure a consistent pathway towards the desired future vision for the shire and the region.

SUSTAINABILITY IMPLICATIONS (Social and Environmental)

Social Impacts

Categories	Key Outcomes
Diversity	The LSPS aims to identify, encourage and facilitate land use by renewable energy sources and their placement to minimise land use conflicts and to maximize sustainable energy production.
Amenity	The LSPS aims to identify and locate industrial and other employment lands to maintain the existing character of the shire's communities whilst maximize employment potential.
Public Health and Safety	The LSPS will ensure the continued development of the shire's public spaces in order to provide safe, healthy and attractive community areas by the careful placement of employment land uses and the protection of agricultural and natural resources.
Cultural and Heritage Values	The LSPS priorities the protection of the shire's natural, cultural and heritage assets, both indigenous and non- indigenous, by following the "minimise, mitigate or avoid" ethos and by further supporting existing and identifying new cultural tourism opportunities.
Community Services	The LSPS vision can be realised by ensuring that current and future community requirements are identified, and appropriately and sustainably supplied to attract and provide for the shire future population.

Environmental Factors

Categories	Key Outcomes
Energy Consumption	The LSPS will encourage the development of renewable energy sources and their appropriate placement within the shire.
Greenhouse Emissions	By encouraging the development of renewable energy use throughout the shire, where appropriate, the LSPS assists in the reduction of greenhouse emissions and a pathway to

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	sustainable future for the shire.
Resource Use	The LSPS priorities the sustainable use of land resources by the appropriate placement of employment lands, maintaining the security of agricultural land, protecting cultural heritage and native vegetation, encouraging renewable energy use and the fortification of the shires unique communities, characteristics and identity.
Waste Generation	Indirectly, the LSPS will encourage the re-use, recycling and reduction of waste through inspiring sustainable development, business and industrial practices and land uses.
Water Consumption	A priority of the LSPS is the sustainable use of the shires water resources, whether through harvestable rights, aquifers or riparian. The location of industries and the encouragement of sustainable water use will ensure protection of the shires water resources.

OFFICER RECOMMENDATION

THAT the report be received and that the Draft Gwydir Local Strategic Planning Statement be exhibited for public comment for 28 days.

ATTACHMENTS

AT- Draft Plan

Gwydir Shire Council

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EK and MR Stubbins

"Yat Nat"

PO Box 72 Warialda NSW 2402

Mr Max Eastcott

General Manager

Gwydir Shire Council

The meeting on February 5th 2020 concerning the Draft Local Strategic Planning Statement 2036 Gwydir elicited a useful exchange of information and views.

1.Major Projects

The ideal outcome would be privately developed solar installation[s], supplying power at competitive rates to adjacent businesses making minimal demands on Warialda's water supply and employing permanent residents or those who would become such.

I remain unconvinced that seeking very considerable funds in order to establish a Council owned asset is the best way forward. The practicabilities and nature of the proposed development are impediments as is the increased risk to Gwydir becoming a takeover target.

Council's depreciation charges, already a burden at being in excess \$800,000 p.a., would be increased. Whilst I appreciate that Council is looking at a means of increasing revenue, the demands and possible unintended consequences of involvement in this sort of development are real.

If the project described in the next segment is successful, it may be possible for Council to capitalize on development of residential land.

Water security would be a major selling point.

2.Promotion

The aims are to protect, utilize and enhance what is.

I envisage that we will wait for Council to complete the Shire's website.

We would then hope to obtain a grant, with Council's endorsement, and proceed to establish another website with fresh images and content of Warialda and Districts, which would complement what Council had presented.

In addition, we would research about twenty aspects in some depth and attach them to the website. We would be aiming to encourage viewers to develop some familiarity and interest and be able to return to the presentation at will. Material will be selected so as to be of interest to people with some resources wanting to engage [or re-engage] with life in a well serviced country town and districts.

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We would market the websites and accompanying categories on line, through classified ads in the print media, and by interviews and feature articles and items in mainstream media.

I think this can be attempted with very acceptable costs but it does require positive moral support backing from Council and community leaders.

"A house divided against itself cannot stand."

3.Non-flammable Trees Project

I am trying to develop a plan to encourage planting of non-flammable trees in order to protect homes and assets in and near town and on farms.

Ideally, trees would possess additional advantages including

*koala habitat

*honey production

*shade and shelter

*be aesthetically pleasing

*establish quickly

*hardiness

*quick recovery after pruning for drought feeding

I would like to encourage larger scale plantings on rural residential blocks and along farm access roads, wind breaks etc.

It might be possible to recruit community members with green thumbs to care for trays of seedlings. Council, schools community organisations could become similarly involved.

Planting on public lands could involve community members, as occurred in establishing the line of trees on Warialda's western entry during the Bi Centennial celebrations of 1988.

It is possible that enterprise[s] could grow out of this initiative involving large scale propagation, arranging replacement of existing fire prone trees and subsequent replanting, installing watering arrangements and general maintenance and that it could grow beyond Gwydir.

Would Council be interested in assisting with these possibilities?

Ted Stubbins 7/2/2020

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Max Eastcott

From:	John Bishton / John Bishton@cfresh.com.au>
Sent:	Monday, 17 February 2020 10:50 AM
То:	Robyn Phillips; Max Eastcott
Cc:	Garry McDouall; 'Diane'; Peter Turnbull; 'Chris Smyth'; Meaghan Stamer; 'Leigh Roy'
Subject:	comments on 2036 plan from Vision 2020.

Max/Robyn

My apologies for the lateness of Vision 2020 response to the draft Local Strategic Planning Doc 2036 On behalf of the Vision 2020 I would like to submit some comments on the Draft Strategic Plan 2036. It is a well thought out document with broad coverage across all aspects of the shire, closely mirroring the work 2020 has done on our Wider Gwydir 2030 Document which was completed last year.

- 1) We fundamentally believe that this Shire is built on a number of unique and diverse communities and as such this document should play to those strengths and develop a more unique picture of those communities within. For example The Gwydir River at Bingara is considered by the Motorhome and Caravanners as one of the top 5 inland camping spots in Australia and this should be celebrated, likewise our farmland in the north of the shire is home to some of the most innovative and successful agriculture in the Australia and this is supported and serviced strongly out of Warialda.
- 2) Priority 1 2 Issues like climate change will only become larger by the year 2036. The establishment of the Living Classroom perhaps there is a major opportunity to move forward and find common ground and solutions for rural communities right here in the Gwydir. While the plan highlights the TLC in relation to Agri tourism it has potential to be play a much bigger role than this.
- 3) Planning Priority 6 8 could include some more discussion or consideration of local power grid alternatives , we note its in the plan but it could be highlighted a little more.
- 4) Priority 8 Could we have some more discussion on water security and the potential of that around to grow the Bingara residential part of the shire.

John Bishton President Bingara and District Vision 2020 Po Box 222 Bingara NSW 2404

Mob 0418 283127

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1

MEMO TO:	All Councillors
MEMO FROM:	General Manager
SUBJECT:	Draft Local Strategic Planning Statement 2036
DATE:	26 th February 2020

Attached is the current Draft of the subject document for your information. More improvements are required prior to placing the document onto public exhibition and holding the two public meeting previously resolved.

The following alterations are some of the changes required as a result of the stakeholder meeting and also a review by NSW Planning:

Page 9 Page 12	Include Bingara on the map Add in - Investigate provision for large lot residential areas surrounding towns and villages - Bingara, Warialda, Warialda Rail, North Star, Croppa Creek, Coolatai, Upper Horton and Gravesend
Page 16	 Add in (requires discussion with NSW Planning) 3.8 Promote the expansion of adventure-based tourism within traditional agricultural areas, where appropriate, to further support rural resilience.
	3.9 Support where appropriate the development of communal settlements within rural and semi-rural areas in harmony with existing
Page 19	 Add in (or possibly include into dot point 3 under 4.1) 4.2 Support the availability of appropriate group housing projects such as retirement villages or mobile home estates
Page 20	 Add in (requires discussion with NSW Planning) 5.4 Support the delivery of public transport opportunities to isolated communities 5.5 Investigate viability of expanding existing areas dedicated to industrial activities to encourage and accommodate further supering the part industrial sector.
Page 22	further sustainable and energy efficient industries. Add in (requires discussion with NSW Planning) 6.3 Support Inland Rail Project 6.4 Support Gwydir Highway Improvements 6.5 Support Rural Road Resilience package
Page 24	Add in (requires further discussion with NSW Planning about the wording) 7.6 Protect, manage and respect Aboriginal Cultural Heritage 7.7 Ensure Aboriginal people are engaged during the planning process, where appropriate.
Page 26	Add in (requires further discussion with NSW Planning) 8.7 Support Gwydir Regional Water Strategies

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- 8.8 Encourage energy and sustainable self-sufficiency in large lot residential and rural areas
- 8.9 Maintain/increase natural bush and riparian lands to sustain natural ecosystems and habitats while also improving water quality for recreational use
- 8.10 Protect and enhance local and regional biodiversity
- 8.11 Secure the future of Koalas in the Gwydir LGA

Also attached is the recently released papulation projections for Gwydir Shire to the year 2041.

Ma Sant A

Max Eastcott General Manager

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Acknowledgement

Gwydir Shire Council acknowledges the traditional custodians of the land and pays respect to Elders past, present and future. This Plan acknowledges a strong belief amongst Aboriginal people that if we care for country, it will care for us. This is supported by the knowledge that the health of a people and their community is reliant on a strong physical and emotional connection to place.

Conserving Aboriginal heritage and respecting the Aboriginal community's right to determine how it is identified and managed will preserve some of the world's longest standing spiritual, historical, social and educational values.

Photographs on the cover page were taken by various photographers depicting our open agricultural areas, Cranky Rock, Blakey's Tumble Down Gum, Working Dogs, Wheat Crops, Myall Creek Massacre Memorial Ceremonial Dancer, Gwydir River Rapids, Historic Warialda Court House, Sunset and Gravesend Rodeo.

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Foreword

There's nothing more exciting than having a good plan for the future.

We know that the Gwydir Shire is a wonderful place to live and work. We've already undertaken valuable planning work, including our Community Strategic Plan, to help maintain our lifestyle and foster new opportunities for our residents and for visitors to the area.

The Draft Gwydir Local Strategic Planning Statement 2036 is an important missing link in our planning system. It looks at the way we are currently planning for land use and identifies areas for improvement.

It identifies where we are now, where we want to be heading and what are the best ways to get us there.

It helps our future homes, jobs and development be more sustainable, attractive and appropriate. It finds ways to help us adapt to drivers of change such as climate change, demographic shifts and new technology. And best of all, it helps protect those places that make the Gwydir special and that enable us to celebrate the unique character and culture of this place that we call home.

I encourage everyone to have a look at this draft statement. By providing your comments on the statement you are helping us to grow the Gwydir in the best possible way.

Warm regards

Cr. John Coulton Gwydir Shire Mayor



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Introduction

The Gwydir Local Strategic Planning Statement (LSPS) 2036 aims to meet our community's future social, economic and environmental needs through addressing important strategic land-use planning and development issues.

The LSPS will shape our land use over time, and the development standards that we use in the *Gwydir Local Environmental Plan 2013* and Development Control Plan (DCP). It identifies clear priorities for our local government area (LGA) that support and develop our local identity, values and opportunities. Short, medium and long-term actions have been developed to help deliver on these priorities and our vision for the future.

The LSPS has been informed by local, state and regional policies and plans, including the *New England North West Regional Plan (Regional Plan) 2036* and the Gwydir Community Strategic Plan 2017-2027. Aligning with these plans will allow us to deliver purposeful outcomes, including delivering a variety of housing options, expanding tourism and growing our agricultural industries.

The LSPS has been prepared in accordance with clause 3.9 of the *Environmental Planning and Assessment Act 1979*, which requires that it identify:

- the basis for strategic planning in the area, having regard to economic, social and environmental matters;
- the planning priorities for the area that are consistent with any strategic plan applying to the area as well as any applicable community strategic plan;
- the actions required for achieving those planning priorities; and
- the basis on which the council is to monitor and report on the implementation of those actions.

THE PURPOSE OF THIS LSPS

- provide a land use vision for the Gwydir LGA
- · identify our shared values to be enhanced or maintained
- outline the characteristics that make Gwydir special
- outline our region's advantages and opportunities
- direct how future growth and change will be managed
- identify any required changes to planning provisions in the LEP and DCP
- identify where further strategic planning may be needed
- · explain how the strategies and key actions will be implemented

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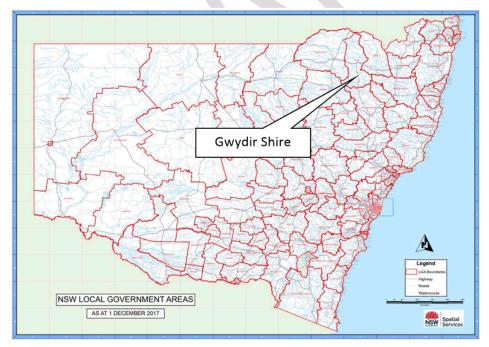
Regional Context

Gwydir Shire covers an area of over 9,000km² and is approximately 460km north of Sydney and 300km south-west of Brisbane. It is situated on the North West Slopes and Plains of NSW and is close to the regional cities of Moree, Inverell and Tamworth.

The LGA is part of the 'Fossickers Way', which traverses one of Australia's richest gem areas. The Gwydir and Bruxner Highways also cross the Shire, providing links with western NSW, the east coast and southern Queensland.

The Shire includes the two towns of Warialda, located towards the centre of the shire and Bingara, located in the south of the shire on the banks of Gwydir River. Villages in the Shire are North Star, Croppa Creek, Coolatai, Gravesend and Upper Horton. Other rural localities include Boonal, Blue Nobby, Yallaroi, Crooble, Pallamallawa and Balfours Peak in the north and Warialda Rail, Gineroi, Bangheet, Riverview, Elcombe, Pallal, Rocky Creek, Back Creek, Cobbadah, Gundamulda, Dinoga, Gulf Creek, Upper Bingara, Keera and Copeton in the south.

Both Bingara and Warialda have vibrant shopping centres with supermarkets, historic hotels, eateries, hospitals, aged care hostels, medical centres, caravan parks, swimming pools, pre-schools, schools, libraries and tourist information centres. These meet the day-to-day needs of the community. Lifestyle and boutique shops also cater to visitors.



Gwydir Shire location (Source: NSW Spatial Services)

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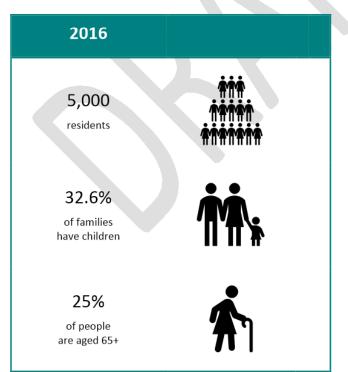
Community Profile

The traditional owners of our lands are the people of the Gamilaraay Nation. The name Warialda is said to mean 'place of wild honey' and Bingara means 'creek' or 'shallow crossing'.

In 2015 the Gwydir Shire had an estimated population of 5,068. More than 92% of our residents identify as Australian or Anglo-Saxon and approximately 6% identify as Aboriginal or Torres Strait Islander. There are 1367 families in the Gwydir and the median age is 48 years. Housing is generally affordable in the Shire, with the median price for a three-bedroom house being \$168,000.

Growth of the population and the retention of young people and families is a challenge for the Shire. Ensuring that adequate and resilient services and employment industries are available, and attract and retain younger people in the Shire, is crucial for our future growth. Likewise, appropriate residential land that will enable ageing in place is vital for supporting our ageing population.

The residents of Gwydir have a strong sense of community pride and have been active in planning for growth in the Shire, including the proposed circular economy project to develop new industries both agricultural and commercial, greenhouse horticulture industry and renewable energy production.



Current Demographics in the Gwydir Shire (Source: DPE Population Projections)

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Our Local Advantages

AGRICULTURE

Agriculture is the major land use and primary economic activity within the Shire.

The black soils in the northern part of the Shire are within the area known as the 'Golden Triangle', which stretches from Goondiwindi to Gunnedah and Dubbo. These are some of the most productive agricultural areas of Australia, and livestock production includes prime beef, lamb, pork and wool production. Broadacre cropping is undertaken in the north (both irrigated and dryland) with important crops such as wheat, sorghum and barley. Other crops include dryland cotton, other grains (oats, maize, and triticale), hay and pasture seeds, pulses (chickpeas, field beans, mung beans, faba beans, lentils) and oilseeds (canola, soybeans and sunflowers). Olives, pecans and freshwater fish farms are also expanding agricultural industries.

Agriculture is the main employer in the area, with over 40% of population being employed in this industry. Gwydir has a range of services that support the agricultural sector. The largest supporting industries are agricultural services, contracting, real estate services and the transportation sector.

TOURISM

The visitor economy is a significant contributor to economic growth in our area and is a core priority for Council.

Visitors to the region are offered a diverse landscape, vibrant and friendly towns, a charming country community and the opportunity to immerse themselves in the heritage and culture of the area.

The Shire ranges from fertile river flats along the Gwydir River to the rugged remnant volcanic peaks in the south. Local geological wonders include the Rocky Creek Glacial Area, Cranky Rock Reserve and the nearby Sawn Rocks. Other natural attractions include Copeton Waters State Park and Gwydir River. Nature-based and outdoor tourism includes camping, horse riding, bushwalking, birdwatching, fossicking and fishing.

The historic townships of Bingara and Warialda, the Three Creeks Tourist Goldmine, Ceramic Break Sculpture Park, Roxy Theatre and the National Heritage listed Myall Creek Memorial Site all contribute to cultural experiences in the area. The Living Classroom development at Bingara provides educational demonstrations and is pioneering sustainable agriculture and alternative farming practises in the area.

The Shire hosts many local events, including the Warialda Off-Road, Bingara Orange Festival, Warialda Honey Festival, Easterfish, North Star Trail Ride, Upper Horton Valley Pony Express, Veterans Week of Golf, the Great Inland Fishing Festival and North Star Show Jumping. The Myall Creek ceremony and commemoration recognises past conflicts and celebrates the reconciliation of indigenous and non-indigenous Australians, this event attracts many visitors to the region. The proposed further development of this site to include an educational and cultural centre will provide a further opportunity to attract year-round visitors.

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Our Local Opportunities

The Gwydir Shire offers a laid-back rural lifestyle and is appealing for farmers, new agribusinesses and tree-changers.

The LGA has good access to the larger regional centres of Moree, Inverell, Narrabri and Tamworth as well as Goondiwindi and Toowoomba in Queensland. The development of the Inland Rail and Warialda bypass will allow improved access and connectivity to markets. The proposed route for the Inland Rail will pass through Milguy, Crooble, Croppa Creek and North Star, in the north of the Shire, and the Warialda Bypass will divert heavy vehicles east of the town, through the industrial area. The Wellcamp airport at Toowoomba caters for transport of regional produce and livestock both domestically and internationally. Tamworth's bid for an international airport, if fruitful, will provide further export opportunities for local businesses.

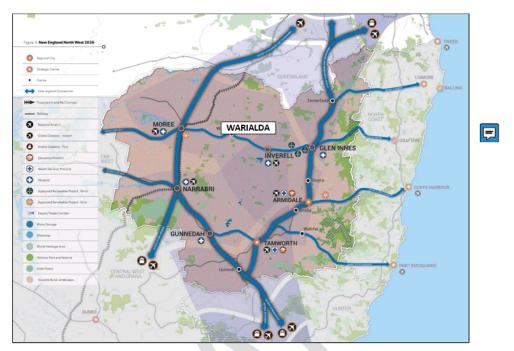
Agriculture remains the primary driver of Gwydir's economy, and the expansion of this sector can be supported in numerous ways. Council's *Economic Development Strategy 2017-2020* outlines key areas for building the Shire's economy. These initiatives can be supported through appropriate land use planning and development, and relevant actions are referred to in the LSPS.

Projects under consideration, such as the plan to develop a circular economy by integrating industry with greenhouse horticulture and energy generation, are ambitious and strengthen the community's goal to be more sustainable and resilient. Any impediments which can be addressed through the current planning instruments need to be resolved where appropriate.

The 'Living Classroom' is facilitating the growth of agritourism in the area and is a pivotal element for developing agribusiness, education, tourism and conferencing for the area. Linking this site with other key tourist sites will further facilitate growth of the visitor economy. Bingara's "Trade Training Kitchen" and Warialda's "Automotive Trade Training Centre" provide further educational opportunities for local community members, as well as those from outside the shire, and deliver supplementary support to the shire's already established tourism and agribusiness sectors.

Nature-based, adventure and cultural tourism provides opportunities for more innovative economic development and growth in the area. The future development of the Myall Creek cultural and education precinct is expected to enhance visitation to the Shire, as are upgrades to reserves in the Shire and the Fossickers Way touring route. Actions for enhancing the visitor economy are outlined in the Gwydir *Destination Management Plan 2017*. Appropriate land use related actions in the Destination Management Plan are referred to in the LSPS.

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Inter-regional Connections (Source: New England North West Regional Plan)

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Our Vision

We make the most of our strengths in agriculture and tourism; we are well connected to business markets and enrich the lives of visitors that explore the Fossickers Way. We provide a home for all our residents, and we embrace changes and growth in our Shire.

In 2036, the Gwydir Shire is alive and bustling with activity. The northern part of the Shire continues to support innovative and productive agricultural activities and agribusinesses. The historic and cultural centres of Bingara and Warialda are flourishing with enterprises that provide all the essential services and luxuries that we need within a walkable distance in our towns.

The Living Classroom and the Myall Creek Cultural Precinct are part of a thriving educational and cultural tourism precinct that draw visitors to our area. The natural beauty and rich heritage of our Shire attracts people to our villages who are delighted to be met with country hospitality, cultural wonders and vibrant town centres.

We celebrate our past and welcome any changes that come our way. We have a growing number of residents who embrace our goals of sustainability and resilience. Our people are taken care of and are provided with the services and housing they need. We choose to live in the Gwydir because we want to live the "Gwydir Good Life".



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Planning Priorities

The LSPS contains five key themes for our area, each with planning priorities which align with our vision.

These planning priorities have been compiled with regard to the provisions of the *New England North West Regional Plan 2036* (Regional Plan) and the *Gwydir Community Strategic Plan 2017-2027* (CSP). The Regional Plan provides the overarching framework to guide subsequent and more detailed land use plans, development proposals and infrastructure funding decisions for the New England North West region. The CSP is the guide for the future of the Gwydir LGA, and represents the broader vision, aspirations, goals, priorities and challenges for the Gwydir community.

As an integrative local plan, the statement is also informed by state-wide and regional policies.

Key Themes and Planning Priorities



Growing Economy

- Grow our agriculture, horticulture and agribusiness sectors
- Foster resilience in the agricultural industry
- 3. Expand nature-based adventure and cultural tourism

Thriving Localities

- 4. Deliver housing that reinforces our unique character
- 5. Promote business and lifestyle opportunities for people of all ages

Improving Infrastructure

Connecting to Place

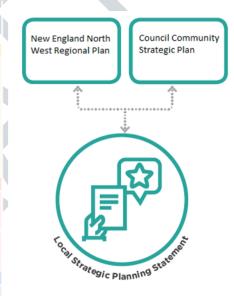
sense of place

6. Support infrastructure that encourages new industries

Sustainable Living

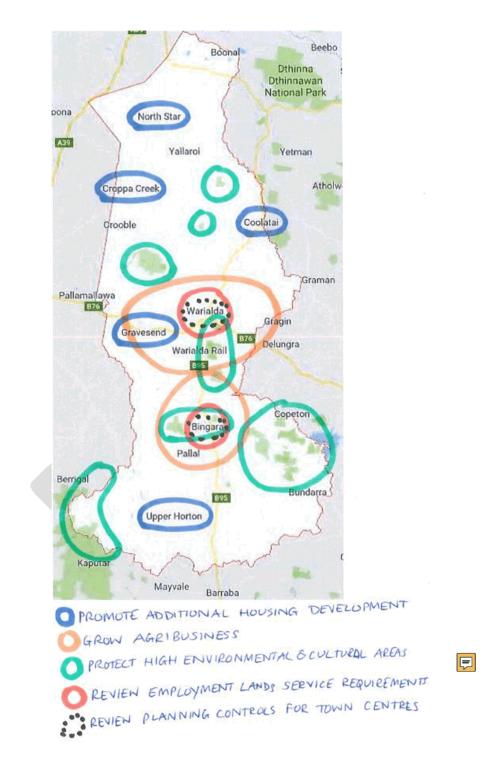
 Embrace renewable energy, water security and industrial ecology

7. Protect and celebrate our unique





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PLANNING PRIORITY 1

GROW OUR AGRICULTURE, HORTICULTURE AND AGRIBUSINESS SECTORS

Gwydir has vast productive agricultural plains in the north, which are part of the famed "Golden Triangle". The local economy is reliant on agriculture, which is the largest employer in the LGA. The Shire's Gross Regional Product (GRP) is estimated at over \$239 million and agriculture accounts for 39% of its outputs. The performance of the agriculture sector has flow on effects for many other businesses in the region. Crucial to the continued vitality of the agricultural sector is ensuring that

productive agricultural land, particularly in the north, is protected from conflicting or competing land uses. Water resources, both surface and ground supplies, need to be maintained and utilised in an increasingly environmentally sustainable manner as climate change impacts rainfall patterns and ground water recharge rates.

This strong economic agricultural base is expected to underpin new and emerging industries to create a dynamic regional economy. Agricultural enterprises are adopting a range of technologies to grow production including biotechnology, water efficient crop species and cultivars, remote farm monitoring and automation. New technology will be leveraged to create a positive change in the agricultural industry via the promotion of intensive agriculture, horticulture, green industries and renewable energy generation. Appropriate co-location of related industries will also maximise infrastructure, decrease supply chain costs, increase economies of scale and attract investment. Co-locating industries have the potential to use existing by-products and waste materials to create new products and services.

Gwydir is uniquely positioned to develop new supply chains to export produce to Asian markets via existing and emerging opportunities such as the Tamworth Regional Airport and the Inland Rail. Key infrastructure corridors through the Shire connecting to these sites, such as the Bruxner and Gwydir Highways and the Fossickers Way, should be maintained and enhanced.



PROTECT INFRASTRUCTURE CORRIDORS GROW AGRIBUSINESS PROTECT HIGHLY PRODUCTIVE AGRICULTURE LANDS

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ACTIONS

Protect productive agricultural lands from land use conflict and fragmentation

- 1.1 Continue implementation of rural land use provisions to:
 - protect biophysical strategic agricultural land identified by NSW Department of Planning, Industry and Environment (Agriculture);
 - protect any important agricultural land as mapped by NSW Department of Primary Industries Agriculture;
 - restrict the encroachment of incompatible land uses;
 - ensure that land use standards for minimum subdivision sizes in the LEP reflect trends and enable a
 productive agricultural sector

1.2 Implement NSW DPI Right to Farm policy

Encourage diversification of agriculture, horticulture and agri-business

1.3 Ensure planning provisions accommodate the changing needs of agriculture as well as the development of intensive agriculture, agri-businesses and associated value-adding activities

Increase opportunities to move produce to domestic and international markets

- 1.4 Identify and protect key infrastructure corridors that assist current and future development and capitalise on inter-regional connections and external markets
- 1.5 Protect network opportunities and distribution from incompatible land uses or land fragmentation
- 1.6 Continuing to liaise with Namoi Unlimited and Border Regional Organisation of Councils to ensure that strategic infrastructure is included in regional freight and transport infrastructure plans, including plans for high productivity vehicles
- 1.7 Work with stakeholders to update transport network capacity as demand changes, including the Inland Rail and Warialda By-Pass



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PLANNING PRIORITY 2 FOSTER RESILIENCE IN THE AGRICULTURAL INDUSTRY

Developing and maintaining a skilled workforce is essential to business growth and diversification and to build resilience within the Gwydir community. Given the cyclical nature of the local and regional economies, our workforce needs to be innovative and adaptable to work across sectors.

It is also important that Council plan for greater resilience to a variable climate. The *Western Enabling Regional Adaptation New England North West region report* prepared by the Office of Environment and Heritage provides a snapshot of the near future (2030) and far future (2070) climate change scenarios. In summary:

- the region is expected to experience increases in all temperature variables (average, maximum and minimum), more hot days, and fewer cold nights for the near and far futures. Heatwaves are projected to increase, be hotter and last longer;
- seasonality of rainfall will change. Autumn rainfall will increase in the near and far future. Most
 models agree that winter and summer rainfall will decrease in the near future;
- fire risk will increase, with projected increases in average and severe Forest Fire Danger Index values in the near and far future.

These changes will impact on our agricultural systems, particularly crops, stock and the quantity and quality of available water. Strategies and actions related to climate change scenarios need to be developed so that our farmers and farming communities can be more resilient to the impacts.

Water security in the region is a major contributor to the establishment of new industry opportunities, as it is a critical input that creates surety for investment not only for agriculture but also for people and the businesses that compliment agriculture.

ACTIONS

Foster resilience and diversification

2.1 Identify ways that planning provisions can accommodate the changing needs of agriculture (including the development of intensive agriculture and continued sustainable use of water and other natural resources)

Encourage tourist land uses that are complimentary to agriculture

2.2 Ensure that planning provisions allow for diversification of compatible land uses (such as farm stay accommodation and eco-tourist resorts)

Respond to anticipated impacts of climate change

- 2.3 Develop appropriate planning policies (such as a Development Control Plan) which manage natural hazard risks and avoid vulnerable areas
- 2.4 Plan for the impacts of climate change outlined in the Western Enabling Regional Adaptation New England North West region report

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PLANNING PRIORITY 3 EXPAND NATURE-BASED ADVENTURE AND CULTURAL TOURISM

Gwydir's natural environment, cultural features and visitor experiences (events) are expected to continue to attract tourists and offer diversity to the local economy. The LGA offers a range of tourism opportunities including access to nature reserves, geological features and agri-tourism. Nature-based activities such as fossicking, fishing, camping, horse riding and bushwalking contribute to the local economy, as does cultural tourism.

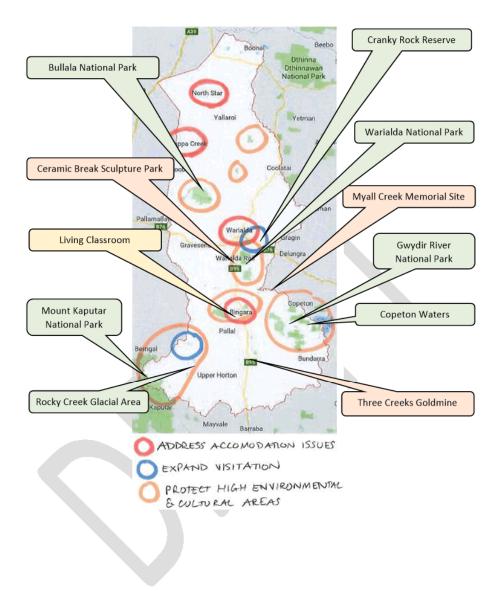
With the emergence of 'new tourism' associated with the millennials, the experience economy and active families, together with existing markets such as baby boomers (including the caravan and RV markets) and touring motorcyclists, the LGA is well located to optimise tourism. Gwydir is particularly well placed to enhance its existing Aboriginal cultural events and sites of interest, such as the Myall Creek Memorial area. Appropriate accommodation options need also to be available for both visitors and itinerant workers in the Shire.

ACTIONS

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Protec	t our natural and cultural resources
3.1	Protect areas of high environmental, Aboriginal and historic significance
3.2	Focus development to areas of least biodiversity sensitivity, and use the 'avoid, minimise, offset' hierarchy for biodiversity and areas of high environmental value
Expan	d tourism and visitor opportunities
3.3	Address accommodation issues relating to Croppa Creek, Cranky Rock Reserve, The Living Classroom, North Star Caravan Park and camping options at Warialda.
3.4	Facilitate the use of Council owned land for community / public events and festivals. This could be achieved by the inclusion of a clause in the LEP to permit temporary events without development consent
3.5	Promote visitation to regionally significant nature-based tourism places, including the Cranky Rock Reserve and Rocky Creek Glacial Area, in line with the Destination Management Plan
3.6	 Encourage opportunities to identify culturally appropriate Aboriginal tourism opportunities through: consultation with the Local Aboriginal Land Council; encouraging tourism development in natural areas that support conservation outcomes; strategically planning for a growing international tourism market; and aligning with the Destination Management Plan 2017 prepared by Council
3.7	Continue and strengthen or develop partnerships with TAFE and UNE to provide further educational opportunities which will support and retain the shire's youth by the expansion of existing educational facilities and the development of new educational and tourism facilities

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PLANNING PRIORITY 4

DELIVER HOUSING THAT REINFORCES OUR UNIQUE CHARACTER

Our ageing population will increase demand for services to facilitate 'ageing in place' as well as supported accommodation and aged care homes. To encourage new residents while also accommodating the existing community, it will be important to deliver a mix of housing types and lot sizes.

Gwydir has an adequate supply of existing zoned residential land, including RU5 Village and R5 Large Lot Residential zoned land, which range from 550 square metres to 10 hectares minimum lot sizes. The smaller lot sizes aim to accommodate residential living in proximity to the towns and villages and associated infrastructure, and the larger lot sizes accommodate rural lifestyle allotments.

The varied land zoning can accommodate a range of housing types and aims to preserve the central business district, residential neighbourhoods, environmental areas and rural landscapes. The flexibility of the LEP contributes to the delivery of housing diversity and choice, assists in affordability, helps meet the needs of an ageing population and creates more walkable, vibrant and accessible places.

Bingara and Warialda will be the main focus for future residential and large lot housing, and additional housing will be concentrated on the villages of North Star, Croppa Creek, Coolatai, Gravesend and Upper Horton. Emphasis will be on supporting development that contributes to the unique character of these towns and villages.



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ACTIONS

Plan for housing to meet the needs of a changing population

4.1 Promote the delivery of housing by:

- directing future residential and large lot housing to R5 and RU5 zoned land;
- protecting and enhancing the unique aspects of each area;
 - supporting the availability of an appropriate housing supply by responding to changing housing needs, as well as household and demographic changes (e.g. increased demand for residential aged care facilities); and
 - assessing any required infrastructure feasibility and its subsequent delivery





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PLANNING PRIORITY 5 PROMOTE BUSINESS AND LIFESTYLE OPPORTUNITIES

It is vital that Gwydir aims to reverse the current out-migration of young people and families, to facilitate population growth and the retention of local businesses and essential services. The *Western Enabling Regional Adaptation – New England North West region* report identifies the following drivers as contributing to the loss of regional youth: declining regional services and support mechanisms, an ageing workforce, education, a lack of employment opportunities and of affordable housing for young people, the school leaving age is increasing and students are not taking up apprenticeships.

The attraction of new industry, workers, residents and visitors through collaborative marketing campaigns and promotions incentives is to be emphasised. This will foster generational change, with younger people bringing new ideas, skills and business practices.

To raise the area's profile, achieve sustainable population growth and regenerate local communities, it is important that we maximise existing zoned employment land, strengths, local businesses and opportunities to attract new residents and economic opportunities. Ensuring that the infrastructure and services needed to support economic development and the existing ageing population is essential.

The delivery of actions under Council's Destination Management and Economic Development Plans will assist this priority.



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PLANNING PRIORITY 6

SUPPORT INFRASTRUCTURE THAT ENCOURAGES NEW INDUSTRIES

The Bruxner and Gwydir Highways traverse the LGA and provide freight access to Queensland, the east coast and the west of NSW.

The development of the Inland Rail through the north of the Shire (entering the Shire at Milguy, and then travelling through Crooble, Croppa Creek and North Star, before leaving the Shire approximately 10 kilometres south east of Boggabilla) will help improve productivity and facilitate the flow of goods to market. Scheduled improvements to the Gwydir Highway, including the Warialda bypass, will also assist the movement of goods.

Continued investment in local road infrastructure will support these developments. The Namoi Unlimited and Roads and Maritime Services pilot study on pinch points has highlighted the Fossickers Way for future improvement works that may further facilitate growth in the Shire.

Gwydir could be an attractive area for investment in renewable energy generation and transmission, as the LGA has abundant open spaces, is close to key regional centres such as Tamworth and Moree and is close to major transport infrastructure including the Inland Rail and Wellcamp airport in Toowoomba.

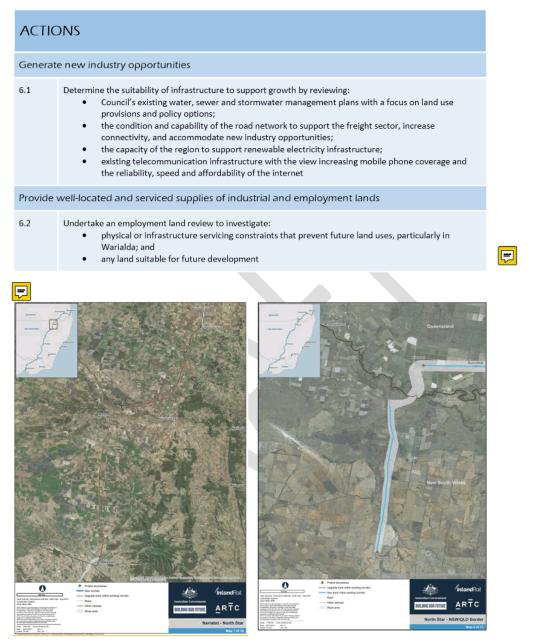
Future investment in these industries may present infrastructure challenges as well as opportunities requiring further consideration. Reviewing the suitability of existing and future infrastructure to support growth of new industries will assist a smooth transition for new industries. Likewise, a review of servicing requirements for industrial and employment lands will also assist future industries.



SERVICING REQUIREMENTS

REVIEW IN FRASTRUCTURE SUITABILITY FOR INDUSTRY

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Inland Rail Corridor – Narrabri to North Star and North Star to Queensland sections (Source: ARTC)

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PLANNING PRIORITY 7

PROTECT AND CELEBRATE OUR UNIQUE SENSE OF PLACE

Gwydir residents have a strong connection to place, incorporating the natural and built environment and cultural space. Gwydir Shire Council recognises Aboriginal people as custodians of the land and recognises the significance of their spiritual and cultural connection to the land. Evidence of Aboriginal occupation in the North West Slopes and Plains dates back thousands of years. Despite physical modification of the land, many places of significance remain.

Protecting, enhancing and conserving Aboriginal places and relics is important to preserve the unique nature of the Shire, as well as provide cultural tourism opportunities. The heritage listing of Myall Creek Memorial site has been an historic step in commemorating our Aboriginal people and is developing as a regional base for cultural education and reconciliation. Ensuring adequate provisions are in place in Council's planning instruments will assist the protection of our Aboriginal heritage.

Locally significant heritage buildings, such as the the Post Office Hotel, Courthouse, Police Station, Roxy Theatre and Inserial Hotel in Bingara and the Convent, Courthouse, Finda House and Museum at Warialda, make a significant contribution to the area's distinct character. Continued expansion of the Living Classroom also contributes to the creation of a sense of place. These sites are critical to attract new residents and visitors to the area, and a review of Council's planning will ensure adequate protection is afforded for these places.

Nurturing social capital is an important aspect of protecting our connection to the region. The actions detailed in this statement aim to facilitate community cohesion, accommodate shared beliefs of the community and improve the connection to country via preservation of European and Aboriginal culture.



PREVIEW PLANNING CONTROLS FOR TOWN CENTRES PROTECT KEY ABORIGINAL HERITAGE

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Αςτις	ONS
Maintair environr	n the character of Gwydir Shire through orderly development of the natural and built ment
7.1	Apply appropriate provisions to protect and conserve environmental assets, while permitting a range of land uses to assist in the preservation of the region's important assets
7.2	Support local heritage studies in consultation with the local Aboriginal community and adopt appropriate measures in planning strategies and local plans to protect Aboriginal heritage
7.3	 Review the LEP to: ensure land zoning in Bingara and Warialda affords protection for Gwydir River, Warialda Creek and Hall Creek, and open space along the water's edge; and list any additional heritage items identified for protection, eg Roxy Theatre and Peter's Greek Café Complex, in Schedule 5.
7.4	Review the Bingara Town Strategy 2011 and Warialda Community Plan 2008 with the view to incorporating them into future Community Strategic Plans
7.5	Prepare a Development Control Plan to guide and support appropriate future growth



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PLANNING PRIORITY 8

EMBRACE RENEWABLE ENERGY, WATER SECURITY AND INDUSTRIAL ECOLOGY

Climate change will impact on our community's economy, health and wellbeing, infrastructure and water security, as well as the environment.

With the increasing importance of renewable energy, it is fitting that Gwydir proposes to make a circular economy through new sustainable industries, greenhouse horticulture and renewable energy production. This will enable a 'closed-loop' economy, whereby all outputs become either inputs for other activities or are retuned to natural systems as benign emissions rather than pollutants. The implementation of this project will likely occur around Warialda and/or Bingara townships.

The North West Slopes is afforded with extensive solar resources, and future sites are likely to be scattered throughout the LGA, subject to physical constraints of the proposed sites.

Council will also need to be proactive in identifying opportunities for increasing water efficiency and water security in the area to assist the transition to a more sustainable and resource-efficient economy. The key area for consideration will be reviewing water infrastructure and services in proximity to Warialda and Bingara.

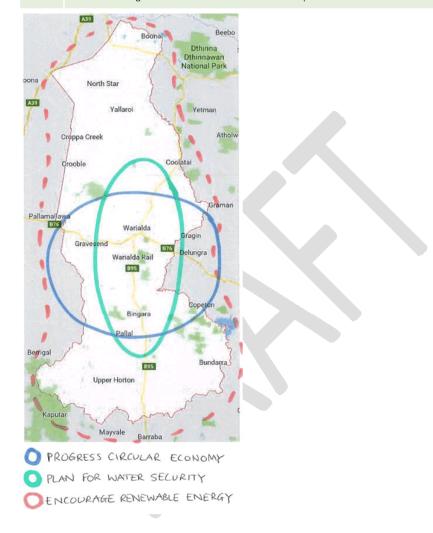
ACTIONS							
Explore	options for renewable energy generation to encourage a diversified economy						
8.1	 Ensure that development for wind and solar farms is appropriately sited and: avoids / manages impacts on the scenic rural landscape and visitor attractions; has available access to essential infrastructure, such as substations; and preserves valuable farming land. 						
8.2	Facilitate appropriate smaller-scale renewable energy projects using biowaste, solar, wind, hydro, geothermal or other innovative storage technologies						
8.3	Progress Council plans to create a circular economy in Gwydir Shire						
Plan for	increased water security						
8.4	Review current water infrastructure and services considering climate change projections and incorporate into Climate Change Adaptation Plan						
8.5	Work in partnership with other Councils and Namoi Unlimited to implement relevant recommendations of the Water for the Future Report						

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Continue consultation with upstream and downstream users of the Gwydir River to identify and protect water related tourism, supply services and agriculture within the Shire from being undervalued / overlooked during the assessment of developments. This includes development located outside of the shire boundaries, and those with high water needs or unsustainable water use practices.



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Action Plan

This LSPS is a long-term land use strategy for the Gwydir Shire to 2036. It should be revised on an ongoing, as-needs-basis so that it remains responsive and relevant and delivers on our community aspirations.

Community feedback will be regularly sought. It is anticipated that this consultation will identify additional opportunities and will ensure that the LSPS continues to reflect the community's social and economic needs as well as their vision for the future of the area.

COLLABORATION

Collaboration with other councils in the region is strategically important when making decisions regarding critical infrastructure, environmental issues, housing, investment and a range of other topics covered in the LSPS that may impact on the plans of neighbouring communities. This collaboration is also important for achieving the objectives of the *New England North West Regional Plan 2036*.

Existing governance arrangements with Namoi Unlimited and Border Regional Organisation of Councils shall continue to be used to support effective approaches to cross boundary issues. These valued cross boundary partnerships will help deliver Gwydir's vision by driving efficiencies in accessing government funding, attracting inward investment and accessing a wider field of expertise.

FUNDING & INVESTMENT

Strategies and studies required by this statement will primarily be funded in the future 4-year delivery program and annual operational plans of Council, although availability of funding via the Regional Growth fund and other state agency opportunities will also be explored.

MONITORING & REPORTING

Council will monitor, review and report on this LSPS to ensure that the planning priorities, actions and outcomes are being achieved. The existing Integrated Planning & Reporting framework (IP&R) will be used, in accordance with the *Local Government Act 1993*.

Revisions to the LSPS may be required in response to significant changes within the LGA, such as new infrastructure investment and employment opportunities or significant changes in projected population growth. A comprehensive review will be undertaken in 2026, if not earlier, and the LSPS may be incorporated into Council's next Community Strategic Plan.

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Planning Priority 1:

Grow our agriculture, horticulture and agribusiness sectors

Enablers	Strat	egies an	nd Actions					
Community Strategic Plan	2.1.2		Support the growth of our business community					
Economic	Strategy 9		Encourage the development of business skills and expertise					
Development Strategy	Strate	egy 10	Encourage and facilitate growth					
	Strate	egy 12	Strengthen and grow key industry sectors					
	Strate	egy 14	Target and pursue new businesses, investment and economic a	ctivities				
Regional Plan	Direct	tion 1	Expand agribusiness and food processing sectors					
	Direct	tion 3	Protect and enhance productive agricultural lands					
	Direct	tion 13	Expand emerging industries through freight and logistics connection	ctivity				
	Direct	tion 14	Enhance transport and infrastructure networks					
LSPS Actions Ti								
Regulation and Policy	1.1	 product product	e implementation of rural land use provisions to: otect biophysical strategic agricultural land identified by NSW epartment of Primary Industries – Agriculture; otect any important agricultural land as mapped by NSW Department Primary Industries – Agriculture; strict the encroachment of incompatible land uses; and Isure that land use standards for minimum subdivision sizes in the LEP flect trends and enable a productive agricultural sector	Ongoing				
	1.2	Implem	ent NSW DPI Right to Farm policy	Ongoing				
	1.3	as well a	olanning provisions accommodate the changing needs of agriculture as the development of intensive agriculture, agri-businesses and ed value-adding activities	Ongoing				
Infrastructure	1.4	Identify and protect key infrastructure corridors that assist current and future Ongoing development and capitalise on inter-regional connections and external markets						
	1.5		Protect network opportunities and distribution from incompatible land uses Ongoing or land fragmentation					
Facilities and Institutions	1.6	of Coun	ing to liaise with Namoi Unlimited and Border Regional Organisation cils to ensure that strategic infrastructure is included in regional and transport infrastructure plans, including plans for high productivity	Ongoing				
	1.7	changes	ith stakeholders to update transport network capacity as demand i, including the Inland Rail and Warialda By-Pass	Ongoing				

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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GROWING ECONOMY – ACTIONS (cont.)

Planning Priority 2:

Foster resilience in the agricultural industry								
Enablers	Strat	trategies and Actions						
Community	2.2.1		Increase the range of opportunities to work locally					
Strategic Plan	2.2.2		Build on our quality education and training opportunities					
Economic	Strate	egy 2	Build strong partnerships and strategic alliances					
Development Strategy	Strate	egy 7	Build a strong and skilled local workforce					
Regional Plan	Direct	tion 2	Build agricultural productivity					
	Direction 3		Protect and enhance productive agricultural lands					
	Direction 6		Deliver new industries of the future					
	Direct	tion 12	Adapt to natural hazards and climate change					
LSPS Action	is			Timing				
Regulation and Policy	2.1	of agric	dentify ways that planning provisions can accommodate the changing needs of agriculture (including the development of intensive agriculture and continued sustainable use of water and other natural resources)					
	2.2		Ensure that planning provisions allow for diversification of compatible land uses (such as farm stay accommodation and eco-tourist resorts)					
	2.3		Develop appropriate planning policies (such as a Development Control Plan) which manage natural hazard risks and avoid vulnerable areas					
			the impacts of climate change outlined in the Western Enabling I Adaptation New England North West region report	Ongoing				
Infrastructure								
Facilities and Institutions			3-5 years, Long = 6-10 years					

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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Planning Priority 3:

Expand nature-based adventure and cultural tourism

Enablers	Strate	Strategies and Actions						
Community Strategic Plan	2.1.3		Promote our community as the place to visit, live, work and invest					
Economic Development Strategy	Strategy 12		Strengthen and grow key industry sectors					
Destination Management	Strateg	y 1	Enhance, consolidate and strengthen the attraction, experience activity base of the Shire	and				
Plan	Strateg	y 2	Build the events sector					
	Strateg	y 4	Build and diversify the market base of Gwydir Shire					
Regional Plan	Directio	on 8	Expand tourism and visitor opportunities					
	Directio	on 11	Protect areas of potential high environmental value					
LSPS Action	IS			Timing				
Regulation and	3.1	Protec	t areas of high environmental, Aboriginal and historic significance	Ongoing				
Policy	3.2	'avoid	Focus development to areas of least biodiversity sensitivity, and use the avoid, minimise, offset' hierarchy for biodiversity and areas of high environmental value					
	3.4	festiva	Facilitate the use of Council owned land for community / public events and festivals. This could be achieved by the inclusion of a clause in the LEP to permit temporary events without development consent					
	3.6	tourisi • •						
Infrastructure								
Facilities and Institutions	3.3	Reserv	Address accommodation issues relating to Croppa Creek, Cranky Rock Reserve, The Living Classroom, North Star Caravan Park and camping options at Warialda.					
	3.5	Promote visitation to regionally significant nature-based tourism places, including the Cranky Rock Reserve and Rocky Creek Glacial Area, in line with the Destination Management Plan						
Firming: Chart = 0.2	3.7	8.7 Continue and strengthen or develop partnerships with TAFE and UNE to provide further educational opportunities which will support and retain the shire's youth by the expansion of existing educational facilities and the development of new educational and tourism facilities						

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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RIVING LOCALITIES - ACTIONS

Planning Priority 4:

Deliver housing that reinforces our villages' unique character

Enablers	Strategi	Strategies and Actions						
Community Strategic Plan	3.1.1		Encourage respectful planning, balanced growth and good designed by the second se	Encourage respectful planning, balanced growth and good design				
Regional Plan	Direction	n 18	Provide great places to live					
	Direction	n 20	Deliver greater housing diversity to suit changing needs					
	Direction	n 21	Deliver well planned rural residential housing					
Economic Development Strategy	Strategy	egy 5 Ensure that there is suitable residential, industrial and commercial lar and premises available in the Shire to facilitate growth						
LSPS Action	ns			Timing				
Regulation and Policy	4.1 Pr	 di la presulta su re de fa 	e the delivery of housing by: recting future residential and large lot housing to R5 and RU5 zoned nd; rotecting and enhancing the unique aspects of each area; upporting the availability of an appropriate housing supply by sponding to changing housing needs, as well as household and emographic changes (e.g. increased demand for residential aged care cilities); and sessing any required infrastructure feasibility and its subsequent elivery	Ongoing				
Infrastructure								
Facilities and Institutions								

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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HING LOCALITIES – ACTIONS (cont.)

Planning Priority 5:

Promote business and lifestyle opportunities for people of all ages

Enablers	Strat	Strategies and Actions							
Community	1.1.1		Improve local access to health services						
Strategic Plan	1.1.2		Encourage and enable healthy lifestyle choices						
	1.1.3		Provide the right places, spaces and activities						
	1.2.1		Enable accessible and affordable lifestyle options						
	1.2.2		A share responsibility for community safety						
Economic	Strate	egy 4	Enhance lifestyle and liveability						
Development Strategy	Strate	egy 8	Build a strong, positive profile for Gwydir Shire						
	Strategy 11		Build the profile of local businesses						
	Strate	egy 13	Target new residents						
Destination Management Plan	Strategy 2		Build the events sector						
Regional Plan	Direct	tion 7	Build strong economic centres						
	Direct	tion 17	Strengthen community resilience						
LSPS Action	is			Timing					
Regulation and	5.1	Implem	plement and review the Economic Development Strategy 2017-2020						
Policy	5.2	Implem	Implement and review the Destination Management Plan 2017						
Infrastructure	5.3	the you	e infrastructure and services that support healthy, active lifestyles for nger and older population, including activation of the river precinct for recreation	Ongoing					
Facilities and Institutions									

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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Planning P Support in			e that encourages new industries				
Enablers	Strate	gies ar	d Actions				
Community Strategic Plan	2.1.1		Plan for and develop the right assets and infrastructure				
Economic Development Strategy	Strateg	у б	Ensure that the utilities and infrastructure needed to support economic development are in place				
Destination Management Plan	Strateg	у З	Continue to improve the infrastructure, facilities and services needed to facilitate and support the growth of the visitor economy				
Regional Plan	Directio	on 7	Build strong economic centres				
	Directio	on 10	Sustainably manage and conserve water resources				
LSPS Action	is			Timing			
Regulation and Policy	6.2	Under •	take an employment land review to investigate: physical or infrastructure servicing constraints that prevent future land uses, particularly in Warialda; and any land suitable for future development	Long			
Infrastructure	6.1						
Facilities and Institutions							

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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CONNECTING TO PLACE - ACTIONS

Planning Priority 7:

Protect and celebrate our unique sense of place									
Enablers	Strate	gies an	ies and Actions						
Community Strategic Plan	1.2.3		Celebrate our creativity and cultural expression						
	3.1.3		Value, protect and enhance our natural environment						
	3.2.3		Reduce, reuse and recover waste						
	3.2.4		Identify and make best use of our land resource						
Economic Development Strategy	Strateg	y 4	Enhance lifestyle and liveability						
Destination Management Plan	Strateg	gy 1 Enhance, consolidate and strengthen the attraction, experience and activity base of the Shire							
Regional Plan	Direction 7		Build strong economic centres						
	Direction 22		Increase the economic self-determination of Aboriginal communities						
	Direction 23		Collaborate with Aboriginal communities to respect and protect Aboriginal culture and heritage						
	Directio	on 24	n 24 Protect the region's historic heritage assets						
LSPS Action	ıs			Timing					
Regulation and Policy	7.1	while	appropriate provisions to protect and conserve environmental assets, permitting a range of land uses to assist in the preservation of the 's important assets	Ongoing					
	7.2	comm	rt local heritage studies in consultation with the local Aboriginal unity and adopt appropriate measures in planning strategies and local to protect Aboriginal heritage	Ongoing					
	7.3	•	 eview the LEP to: ensure land zoning in Bingara and Warialda affords protection for Gwydir River, Warialda Creek and Hall Creek, and open space along the water's edge; and list any additional heritage items identified for protection eg Roxy Theatre and Peter's Greek Café Complex. 						
	7.4		v the Bingara Town Strategy 2011 and Warialda Community Plan 2008 he view to incorporating them into future Community Strategic Plans	Long					
	7.5		re a Development Control Plan in line with the DPIE standard format	Short					
Infrastructure									
Facilities and Institutions									

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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SUSTAINABLE LIVING - ACTIONS

Planning Priority 8: Embrace renewable energy, water security and industrial ecology							
Enablers	Strat	Strategies and Actions					
Community	3.1.2		Respond to our changing environment				
Strategic Plan	3.2.1		Develop a clean energy future				
	3.2.2		Use our water wisely				
Economic Development Strategy	Strate	egy 14	Target and pursue new businesses, investment and economic activities				
Regional Plan	Direct	tion 5	Grow New England North West as the renewable energy hub	of NSW			
LSPS Actions				Timing			
Regulation and Policy							
Infrastructure	8.4		current water infrastructure and services considering climate projections and incorporate into Climate Change Adaptation Plan	Short			
Facilities and Institutions	8.1	Ensure t and:	hat development for wind and solar farms is appropriately sited avoids / manages impacts on the scenic rural landscape and visitor attractions; has available access to essential infrastructure, such as substations; and preserves valuable farming land.	Ongoing			
	8.2						
	8.3	Progress	s Council plans to create a circular economy in Gwydir Shire	Ongoing			
	8.5		Work in partnership with other Councils and Namoi Unlimited to implement relevant recommendations of the Water for the Future Report				
	8.6	River to agricultu assessm the shire	Continue consultation with upstream and downstream users of the Gwydir River to identify and protect water related tourism, supply services and agriculture within the Shire from being undervalued / overlooked during the assessment of developments. This includes development located outside of the shire boundaries, and those with high water needs or unsustainable water use practices.				

Timing: Short = 0-2 years, Medium = 3-5 years, Long = 6-10 years

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Resources

LOCAL PLANS

Bingara Regeneration Vision 2020 Bingara Town Strategy 2008 Gwydir Community Engagement Strategy Gwydir Community Strategic Plan 2017 Gwydir Destination Management Plan 2017 Gwydir Economic Development Strategy 2017 – 2020 Gwydir Shire Council Annual Report 2018 Gwydir Shire Council Draft Operational Plan 2019 – 2020 Warialda Community Plan 2011 Wide Gwydir Our Journey to 2030

STATE AND REGIONAL PLANS

Department of Industry – Visitor Economy Industry Action Plan 2030 Department of Planning and Environment - New England North West Regional Plan 2036 Department of Premier and Cabinet - Upper North West Regional Economic Development Strategy 2018-2022 Destination NSW - State wide Destination Management Plan 2019 Government Architect NSW - Draft Urban Design for Regional NSW Guide 2019 Draft Infrastructure NSW - State Infrastructure Strategy 2018-2038 Local Land Services - Local Strategic Plan 2016-2021 Namoi Unlimited - Namoi Region Road Network Strategy 2018 Namoi Unlimited - Water for the Future Strategy 2019 Office of Environment and Heritage – Western Enabling Regional Adaptation New England North West region report Regional Development Australia - Gwydir Shire Local Government Area Regional Development Australia - Namoi Investment Prospectus Regional Development Australia - Northern Inland NSW Regional Plan 2016-2019 Transport for NSW – Future Transport 2056: Regional NSW Services and Infrastructure Plan

All the photographs within this document have been taken by various local photographers, depicting scenes from within the Gwydir Shire area and emphasise the agricultural roots and the natural beauty of our shire. The photograph of Warialda Court House on the cover page, and the photographs on pages 19 and 24, courtesy of the Department of Planning, Industry and Environment.

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Gwydir Shire Council

2019 NSW Population Projections



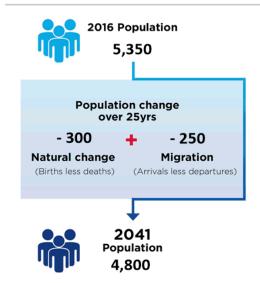
2019 Population Projections for Gwydir help us understand the future size of the population and composition of households in the Shire.

The 2019 Population Projections indicate that the population of Gwydir is estimated to decrease by 550 people between 2016 and 2041, from 5,350 to 4,800. Gwydir is estimated to decline marginally due to natural change and people leaving for Queensland, Inverell and Moree Plains.

The working age population (aged 15-64) is estimated to decrease by 2,950 in 2016 to 2,550 in 2041 – a change of 400.

The number of children aged 14 and under is estimated to change by 250 children, from 1,050 in 2016 to 800 in 2041.

The number of people aged 65 and over is estimated to increase from 1,350 in 2016 to 1,500 by 2041 - a change of 150.



Supporting communities in Gwydir

The NSW, Federal and local governments are delivering infrastructure and capital works that may change future population patterns and growth beyond what is shown in the projections. For example:

Rive

Improving visitor experience with the \$2m Big River Dreaming 'the water weaving way' tourist and cultural investment

- \$1.06m Myall Creek cultural precinct upgrade to deliver improved cultural facilities in the region
- \$363 Gwy facil

\$363k to construct home and away amenities at Gwydir Oval to improve community sporting facilites

Investment in freight capacity including Inland Rail (Federally Funded)

What are the NSW Population Projections?

The NSW Population Projections estimate the future NSW population based on assumptions for fertility, life expectancy and migration. They represent possible demographic futures based on the best assessment of how the NSW population may change over time, including population size, age profile and residential location. These projections are based on assumptions known at the time of publication. These projections are a tool used by the Government in the planning of services and infrastructure such as schools, hospitals, transport and community services.

Future decisions, such as infrastructure investments and land use plans, will change future population patterns including growth and distribution. These projections do not change the vision set out in Regional Plans or affect local plans and strategies such as the Local Strategic Planning Statements and Local Housing Strategies.

www.planning.nsw.gov.au/projections

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Gwydir Shire Council 2019 NSW Population Projections



Key Indicators: Projected Po	opulation, Househo	olds and Dwellin	igs - all data a	t 30th June			
		016 202		2031	2036	2041	
Total Population	5	350 5,25	0 5,150	5,050	4,950	4,800	
2016 Population Projection	5	000 4,80	0 4,550	4,300	4,000		
Total Households	2	300 2,30	0 2,300	2,250	2,250	2,200	
Household Size*		2.27 2.23	3 2.19	2.19	2.13	2.12	
Implied Dwelling Projection	** 2	700 2,65	0 2,650	2,650	2,600	2,550	
*Average persons resident per occu	pied private dwelling						
**Dwellings required if the population	n forms households in t	he same ways as in	2016				
Population change							
	201			2031-36	2036-41	2016-41	(25-year change)
Population change		-100 -10		-100	-150		-550
Average annual growth rate	-0	.4% -0.4%		-0.4%	-0.6%		-0.4%
Births		250 250		250	250		1,250
Deaths		300 30		350	350		1,600
Natural change		-50 -50		-100	-100		-350
Net Migration (all)		-50 -50	0 -50	-50	-50		-250
Historic and Projected Popu	lation			Population c	hange		
7,000				0			
6,000				104.00	06.11 11.1	5 '16-21 '21-26	26-31 31-36 36-41
5,000				-100 01-06		10-21 21-20	20-01 01-00 00-41
				-200			
4,000				-300			
3,000				-300			
2,000				-400			
1,000				-500			
0 2001 2006 20	11 2016 2021 2	026 2031 203	6 2041				
		ommon Planning A		-600			Historic Projected
Historic High Series		ommon Planning P ow Series	ssumption				
Population by Age				Households b	v Type		
· • • • • • • • • • • • • • • • • • • •	2016 2	041			, .,,.	2016	2041
0-14	1.050	800		Family with ch	hildren	800	650
15-29	700	550		Couple-only		750	700
30-44	800	700		Lone Person		700	750
45-59	1,100	950		Group & Othe	r	50	50
60-74	1,100	950		Total		2,300	2,150
75+	600	850					
		20	16 90	0			2016
1,200		= 204	0.04	0			2041
1,000		- 204	*1 70	0			
			60				
800			50				
600			40				
400			30				
200			20				
200			10				
0				0			

Information is rounded to the nearest 50, which can introduce discrepancies in totals and differences.

75+

0-14 15-29 30-44 45-59 60-74

Family with children Couple-only Lone Person Group & Other

www.planning.nsw.gov.au/projections

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Item 5 Quarterly Budget Review Statement

FILE REFERENCE

DELIVERY PROGRAM

GOAL: 5. Organisational Management

OUTCOME: 5.1 CORPORATE MANAGEMENT

- STRATEGY: 5.1.1 Financial management and accountability systems -CFO - internal
- AUTHOR Manager, Finance

STAFF DISCLOSURE OF INTEREST Nil

IN BRIEF/ SUMMARY RECOMMENDATION

This report recommends that the September Quarter Budget Review Statement be noted and that the September Quarter budget adjustments be approved.

TABLED ITEMS

Nil

BACKGROUND

This report is required under the Local Government Act and associated Regulations.

COMMENT

The commentary in this report is directed at overall results. The impact on individual business units and by implication the associated service levels has not been assessed - this is the responsibility of individual directors and managers.

Budget adjustments for the second quarter of the 2020 Financial Year show Council's continuing effort to achieve satisfactory results at year end. There has not been a great deal of significant changes to the budgets, but the changes proposed move Council to achieving a break even result at year end.

There has been an addition of capital works for roads included in the budget adjustments. This is the additional funding Council will receive from the R2R Program Drought funding. Council will continue to maintain strong budget controls to ensure grant funded projects are delivered within budget to ensure the cash position is increased by Councils commitment at year end.

CONCLUSION

Council will continue to make improvements to the bottom line wherever possible. Continuing to utilize grant funded income to improve facilities around the shire will provide long term benefits to residents and visitors.

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STATUTORY ENVIRONMENT

Local Government Act 1993 and associated regulations. A quarterly budget review is due within 2 months of the end of each quarter under the requirements of Clause 203 of the Local Government (General)

Regulation 2005:

203 Budget review statements and revision of estimates

- (1) Not later than 2 months after the end of each quarter, the responsible accounting officer of a council must prepare and submit to the council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the management plan that the council has adopted for the relevant year, a revised estimate of the income and expenditure for that year.
- (2) A budget review statement must include or be accompanied by:
 - (a) a report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of income and expenditure, and
 - (b) if that position is unsatisfactory, recommendations for remedial action.
- (3) A budget review statement must also include any information required by the Code to be included in such a statement.

FINANCIAL, ECONOMIC AND RESOURCE IMPLICATIONS (including Asset Management)

Council must work towards tight controls to achieve the budgeted end of year result.

SUSTAINABILITY IMPLICATIONS (Social & Environmental)

Sustainability has largely been addressed as a result of the Special Rate Variation being approved. Further work is required to ensure bottom line budget and cash results are achieved.

OFFICER RECOMMENDATION

THAT the December Quarter Budget Review Statement be noted.

FURTHER that the September Quarter budget adjustments be approved.

ATTACHMENTS

AT- Financial Documentation

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COUNCIL RESOLUTION: MINUTE 36/20

THAT the December Quarter Budget Review Statement be noted.

FURTHER that the September Quarter budget adjustments be approved.

FURTHER that the fee for use of the Warialda Truck Wash be set at \$0.90 per minute (Ref 37/20).

FURTHER that Mr. Colin Cuell and Mrs. Gail Phillpott are congratulated on the completion of the transfer of the Bingara Library to its new location in the former Civic Centre (Ref: 38/20).

(Moved Cr Young, seconded Cr Egan)

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Quarterly Budget Review Statement

for the period 01/10/19 to 31/12/19

Та	ble of Contents	page
1	Responsible Accounting Officer's Statement	1
2	Income & Expenses Budget Review Statement's Statement Recommended Changes	2 3
3	Capital Budget Review Statement Statement Recommended Changes	4 5
4	Cash & Investments Budget Review Statement Statement	6
5	Contracts & Other Expenses Budget Review Statement Statement	7
6	Consultancy & Legal Expenses Budget Review Statement Statement	8

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Quarterly Budget Review Statement

for the period 01/10/19 to 31/12/19

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

31 December 2019

It is my opinion that the Quarterly Budget Review Statement for Gwydir Shire Council for the quarter ended 31/12/19 indicates that Council's projected financial position at 30/6/20 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:

omas

date: 21/2/20

Helen Thomas Responsible Accounting Officer

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Gwydir Shire Council							đ	uarterly Bı	Quarterly Budget Review Statement	Statement
Income & Expenses Budget Review Statement	int							for the	for the period 01/10/19 to 31/12/19	to 31/12/19
Budget review for the quarter ended 31 December 2019 Income & Expenses - Council Consolidated	ber 2019									
	Original		Appro	Approved Changes	es		Revised	Variations	Projected	Actual
(\$000's)	Budget	Carry	Other than	Sep	Dec	Mar	Budget	for this	Notes Year End	ATD
Income	07/6107		cyapy yo	CHED	CRKS	CHRAS	2019/20	Dec Qtr	Result	figures
Rates and Annual Charges	10.725			(7)			10 701	(12)	10 700	002.01
User Charges and Fees	4.178			(12)			4 166	(01)	10,700	10,730
Interest and Investment Revenues	179			1			179	27	4,130	108
Other Revenues	1,149			(146)			1.003	4	1.007	785
Grants & Contributions - Operating	13,750			1,000			14,750	60	14.810	4.556
Grants & Contributions - Capital	2,678	1,560		123			4,361	230	4,591	503
Net gain from disposal of assets Share of Interests in Joint Ventures	460						460		460	
Total Income from Continuing Operations	33.119	1.560	.	061	6		35 6AD	111	35 070	10,000
Expenses								100	710'00	607'01
Employee Costs	12,292			400			12 692	(300)	12 302	6 10U
Borrowing Costs	520			2			520	35	555	0,120
Materials & Contracts	7.834	1.560		2.175			11 560	(84)	11 485	3 358
Depreciation	7,991) Î			7,991		7 001	3,853
Legal Costs	27						27		72	0,000
Consultants	601						601		601	245
Other Expenses	3,103						3,103	(40)	3,063	1,589
Interest & Investment Losses Net Loss from disposal of assets							n 0		315	
Share of interests in Joint Ventures							r r			
Total Expenses from Continuing Operations	32,368	1,560		2,575	ĩ	r.	36,503	(389)	36,114	15,379
Net Operating Result from Continuing Operation	751	ì	ľ	(1,614)		ŀ	(863)	721	(142)	2,910
Discontinued Operations - Surplus/(Deficit)							a		а	
Net Operating Result from All Operations	751	ľ	3	11 61AV	3		19631	104	ICF FI	0000
	2			(+10'1)			(000)	2	(147)	2,910
Net Operating Result before Capital Items	(1,927)	(1,560)		(1,737)	•		(5,224)	491	(4,733)	2,407

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Chairman

Ordinary Meeting - 27 February 2020 Quarterly Budget Review Statement

Attachment 1 Financial Documentation

Quarterly Budget Review Statement

for the period 01/10/19 to 31/12/19

Income & Expenses Budget Review Statement Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes	Details
Captial Grants	Caravan Park Grant
Salaries and Wages	Accurate budgeting based on first half of year

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Gwydir Shire Council							ð	uarterly Bi	Quarterly Budget Review Statement	itatement	
Capital Budget Review Statement								for the	for the period 01/10/19 to 31/12/19	o 31/12/19	-
Budget review for the quarter ended 31 December 2019 Capital Budget - make a choice >>>	mber 2019										
	Original		Appro	Approved Changes	les		Revised	Variations	Projected	Actual	
(\$.000\$)	Budget 2019/20	Carry Forwards	Other than hv OBRS	Sep	Dec	Mar	Budget	for this	Notes Year End	ATD 0	
Capital Expenditure							07/2107		Vesuit	rigures	
- Plant & Equipment	1,023						1,023		1,023		
- Lana & buildings - Other		1 560					1 ERD		' CU		
Renewal Assets (Replacement)		2001					000,1		000'1		
- Plant & Equipment	1,255						1,255		1,255		
- Land & Buildings	1,438						1,438		1,438		
- Roads, Bridges, Footpaths	4,875						4,875	591	5,466		
Loan Repayments (Principal)							ĩ		•		
Waster and a start of the start							1		•		
	563						563		563		
Sewerage services	899						899		899		
l otal Capital Expenditure	10,053	1,560	•	î	ł	•	11,613	591	12,204	â	
Capital Funding Rates & Other Untied Funding	695						605		ROF		
Capital Grants & Contributions	2,678						2.678	591	3.269		
Reserves: - External Resrtictions/Reserves	4.658	1.560					6.218		8718		
 Internal Restrictions/Reserves 							1		1 10		
New Loans							a a				
Receipts from Sale of Assets	200						200		200		
- Plant & Equipment	360						360		360		
Waste							ă		9		
Water supply	563						563		563		
Sewerage services	899						899		899		
Total Capital Funding	10,053	1,560	•	æ	ţ	ŝ	11,613	591	12,204	•	
Net Capital Funding - Surplus/(Deficit)	ſ	•	•	•	•	Å	•	ľ	•	•	

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Chairman

Ordinary Meeting - 27 February 2020 Quarterly Budget Review Statement

Gwydir	Shire Council	Quarterly Budget Review Stateme for the period 01/10/19 to 31/12/	
	Budget Review Statement mended changes to revised	budget	
Budget V	ariations being recommended inc	lude the following material items:	
Notes	Details		
Roads	Additional R2R drought allocatio	n of funding	
			_

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Gwydir Shire Council							a	uarterly B	Quarterly Budget Review Statement	Statement
Cash & Investments Budget Review Statement	ent							for the	for the period 01/10/19 to 31/12/19	to 31/12/19
Budget review for the quarter ended 31 December 2019 Cash & Investments - make a choice >>>	ber 2019									
	Original		Appro	Approved Changes	les		Revised	Variations	Projected	Actual
(\$000.s)	Budget 2019/20	Carry Forwards	Other than hv ORRS	Sep	Dec	Mar	Budget	for this	Notes Year End	
Externally Restricted ⁽¹⁾					CY DY	CY DY	07/81.07	Dec Utr	Kesult	tigures
Aged Care Bonds	290						290		290	Jan
Developer Contributions	262						262		262	262
Specific Purupose unexpended Grants	246						246		246	850
Water	560						560		560	758
Sewer	3,292						3.292		3.292	3 450
Domestic Waste Management	1,514						1,514		1,514	3,208
I otal Externally Restricted (1) Funds that must be spent for a specific purpose	6,164				£	ï	6,164		6,164	8,818
Internally Restricted ⁽²⁾										
Employee Leave Entitlement	006						006		006	UUb
Trust Accounts	294	2,421					2,715		2.715	2.412
Other Waste	1,291						1,291		1,291	1,500
Total Internally Restricted (2) Funds that Council has earmarked for a specific purpose	2,485	2,421	(. •)		×		4,906	•	4,906	4,812
Unrestricted (ie. available after the above Restrictic	351	3	a	а	э	ж	351		351	(2,138)
Total Cash & Investments	9,000	2,421					11,421		11,421	11,492

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Chairman

Ordinary Meeting - 27 February 2020 Quarterly Budget Review Statement

Attachment 1 Financial Documentation

Contracts Budget Review Statement

Quarterly Budget Review Statement

for the period 01/10/19 to 31/12/19

•	ne quarter ended 31 December 2 Listing - contracts entered into		ter			
Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes

N/A

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Quarterly Budget Review Statement

for the period 01/10/19 to 31/12/19

Consultancy & Legal Expenses Budget Review Statement

Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Bugeted (Y/N)
Consultancies	244,950	У
Legal Fees	2,592	У

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

Comments

Expenditure included in the above YTD figure includes: Circular Economy and Governance

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Cr Jim Moore

All Abilities' Park (Ref: 39/20)

Cr Moore on behalf of Warialda Rotary acknowledged with thanks the use of the subject facility for the Army Band Concert.

Cr Frances Young

Murray Darling Association Meeting (Ref: 40/20)

Cr Young conveyed her thanks to Cr D Coulton for attending the recent meeting of this Association as her alternate.

Cr Catherine Egan

16 Frazer Street (Ref: 41/20)

Cr Egan requested an update regarding the neighbourly dispute at this location, which was provided.

Cr David Coulton

Council Assistance (Ref: 42/20)

Cr D Coulton acknowledged the assistance that the Warialda P & A Association received from Mrs S Webber in successfully securing a significant grant for the Warialda Show.

Cr John Coulton

Several Matters (Ref: 43/20)

The Mayor advised the meeting about the following matters:

He acknowledged the wonderful afternoon at the All Abilities' Park where the Warialda Rotary Club had organise for the Army Band to play;

He further acknowledged the celebration of Seniors' Week held in Bingara; and;

The continuing support being offered by Willoughby City Council during the drought and requested that the Councillors please advise him of any appropriate ways that Willoughby could provide assistance.

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General Manager

March Committees (Ref: 44/20)

The meeting was requested to consider not holding the March Committee Meetings which was agreed.

Meeting closed 11.30 am

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